



2020-21 Budget
Columbia Gorge Community College
Approved by Budget Committee May 5, 2020

Columbia Gorge Community College 2019-20 Budget Committee

Board Members serve a four-year term. Budget Committee position numbers 8 through 14 serve a three-year term and are selected from the College District through an application process.

Position #	Name	County	Term Ending
1	Sarah Segal Board Member	Wasco	June 30, 2021
2	Jonathan Fost Board Member	Wasco	June 30, 2021
3	Robin Feuerbacher Board Member	Hood River	June 30, 2023
4	Randy Helm Board Member	Hood River	June 30, 2023
5	Kim Morgan Board Chair	Wasco	June 30, 2021
6	Dr. Antonia Baptista Board Member	Hood River	June 30, 2023
7	Dave Mason Board Member	Wasco	June 30, 2021
8	Darcy Long-Curtiss	Wasco	June 30, 2021
9	Tim Arbogast Budget Committee Chair	Hood River	June 30, 2020
10	Marc Berry	Wasco	June 30, 2020
11	Nathanael Stice	Wasco	June 30, 2021
12	Fritz Ellett	Wasco	June 30, 2021
13	Marilyn Wong	Wasco	June 30, 2020
14	Eric Clanton	Hood River	June 30, 2023

Administration

Dr. Marta Cronin | President

Mike Mallery | Vice President of Financial Services and IR

Jarett Gilbert | Vice President of Instructional Services

Gerardo Cifuentes | Vice President of Student Services

Danny Dehaze | Executive Director of Infrastructure

Courtney Judah | Director of Institutional Effectiveness

Margaret Myers | Administrative Assistant to the President, Board of Education, & Budget Committee

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Presidential Budget Message

March 1, 2020

As required by Oregon State Budget Law, the Oregon Community College Accounting Manual and other applicable policies, we present to the Columbia Gorge Community College (CGCC) Budget Committee and Board of Education our proposed budget for the 2020-21 fiscal year. The college budget for 2020-21 represents a quantitative expression of the mission of CGCC providing for the highest quality of education and/or training possible while maintaining costs at a reasonable level. There are some challenges impacting the College's fiscal planning:

- ✕ Prior budget requirement growth without commensurate resource growth
- ✕ Programing and equipment costs related to the new skill center
- ✕ Continued fiscal evaluation of The Hook Café, ESOL, and Community Education
- ✕ Increasing cost of PERS and healthcare benefits
- ✕ Limited capacity to meet the growing needs of our communities

In the 2020-21 proposed budget, you will find alignment with our college mission of 'building dreams and transforming lives by providing lifelong educational programs that strengthen our community.' Through innovative restructuring and repurposing of resources, CGCC is well-positioned to begin offering new programs to better serve local industry partners and students within our service areas, as well as the outlying rural areas.

Achieving financial stability will be a focus through an increase in enrollment and the enhancement of alternate revenue streams that have not been effectively utilized in the past. These are crucial focal points in order to offset the rising costs of unfunded mandates and challenges we are facing, as referenced in the bullets above.

In the upcoming year, we will continue the process of building of a new skill center and housing complex that will enable us to position CGCC as a destination institution and to better serve the local economy by offering programs and training for which we currently do not have the capacity. You will see associated costs related to this in the budget.

We are confident that the restructuring of the college, staffing changes, focus on opportunities available to us and innovation in future programing will bring positive change and growth to the college. Columbia Gorge Community College is positioning itself to become a premier workforce training institution in the Gorge and a destination for out-of-state and international students.

With the support of our community partners, we will make it happen.

A handwritten signature in black ink, appearing to read "Marta Yera Cronin".

Marta Yera Cronin, Ed.D.
President

Calendar and Timeline

Date	Action
January 21 (Tuesday)	College Board of Education Meeting (The Dalles) <ul style="list-style-type: none"> ✕ Appoint Budget Officer ✕ Review budget calendar
March 17-April 28	Publication of Budget Committee meeting notices Publish Public Notice of First Budget Committee Meeting (Publish once 5-30 days prior to First Budget Committee Meeting) <ul style="list-style-type: none"> ✕ Columbia Gorge News (combined local paper) ✕ Columbia Gorge Community College, https://www.cgcc.edu/budget
April 28 (Tuesday) 6:00 pm	First Budget Committee Meeting (Zoom session) The Budget Committee meets as needed to review and approve the budget.
May 5 (Tuesday) 6:00pm	Second Budget Committee Meeting (Zoom session) Budget Committee approves budget no later than May 5
May 5 – May 19	Publication of Budget Hearing Notice and Financial Summary College Board of Education Meeting Publish Notice 3-30 days prior to Budget Hearing and Financial Summary, https://www.cgcc.edu/budget <ul style="list-style-type: none"> ✕ Columbia Gorge News ✕ Columbia Gorge Community College, cgcc.edu/budget-finance
May 19 (Tuesday) 6:00 pm	College Board of Education Meeting & Budget Hearing (Zoom Session) <ul style="list-style-type: none"> ✕ Board of Education holds Budget Hearing ✕ Board Approves Budget Resolution to adopt budget (must be done by June 30), make appropriations, levy and categorize property taxes
July 15	Filing deadline <ul style="list-style-type: none"> ✕ Deadline for Budget Officer to file all Property Tax Levy Forms, Adopted Budget Resolutions and Adopted Budget Document with County Assessors ✕ Deadline for Budget Officer to file Adopted Budget Document with Dept. of Community Colleges and Workforce Development

Chart 1 – Budget Timeline

Budget Priorities and Strategic Focus

Columbia Gorge Community College hired Dr. Marta Yera-Cronin to serve as its third President in July of 2018. With the support of the Board of Education and input from key stakeholders in the community, the following budget priorities were established:

1. Financial Stability
 - a. Increasing enrollment and other revenue opportunities
 - b. Managing Costs related to Treaty Oak Project
2. Operational Efficiencies
 - a. Strategic use of data to drive decision-making
 - b. Target use of existing resources to market the college
3. Programmatic Innovation
 - a. Skills center program development
 - b. Better align transfer pathways

The vision is to make Columbia Gorge Community College a destination institution. In 2019, the vision is supported through a \$7.32M allocation from the State of Oregon for the development of a Skills Center and Campus Housing to be located on The Dalles property. A \$7.475M full faith and credit bond was issued to ensure the proper cash match funds were in place to receive the State funding. Intergovernmental agreements were negotiated with the City of The Dalles, Wasco County and the Port of The Dalles to provide various levels of financial support for this project.

Moving forward, Columbia Gorge Community College will maintain a strategic focus to:

- ✕ Capitalize on opportunities
- ✕ Invest in innovation
- ✕ Measure progress regularly
- ✕ Develop continuous improvement processes
- ✕ Listen to community input

Budget Development Process

The budget was developed with input from the Board of Education, training provided by the Oregon Department of Revenue, and by reviewing budgets of peer institutions. The budget provides a concise, summarized picture of the planned uses of resources for the 2020-21 fiscal year. As a public institution, we recognize the need for an open and transparent budget process, so more detailed information, such as what is presented in previous budget documents, is available at any time to those who wish to review and provide recommendations to the Budget Committee, Board of Education or Columbia Gorge Community College leadership team.

The budget process began in December with budget managers reviewing their semi-annual spending and providing projections for the remainder of the year. By the end of January, budget managers submitted their recommendations for the 2020-21 fiscal year to the President's Council. Members of the President's Council reviewed the data provided and adjusted allocations based on resources available and the priorities of the institution.

As with any budget process, challenging decisions were made this year. Key considerations in developing this year's allocations included:

- ✕ Anticipate the financial impact on student enrollment due to the COVID-19 virus pandemic.
- ✕ Reevaluate the nonessential program impact in Community Education and Customized Training due to social distancing.
- ✕ Start program and curriculum design for three new programs to be housed in the New Treaty Oaks Skill Center.

Budget Structure

In providing a balanced budget, it is critical for the institution to live within the means of the resources available in this community. By Oregon State Budget law (Oregon Department of Revenue Local Budgeting Manual), the budget is structured by funds. A "Fund" is a self-balancing set of accounts used to estimate resources and requirements for specific activities. The fund can be recognized by the first three digits of the account number string (XXX-XX-XXX- XX-XXXX). This budget has the following key funds:

- | | |
|--|----------------------|
| ✕ General - 100 | ✕ Debt Service - 400 |
| ✕ Grants and Special Revenue - 105 | ✕ Reserve - 500 |
| ✕ Internal Services - 200 | ✕ Enterprise - 600 |
| ✕ Capital Projects (Skills Center/Housing, etc.) - 300 | ✕ Trust – 700 |
| | ✕ Agency Funds - 800 |

Predominately, this document will focus on the General Fund (100). Most of the financial resources over which the leadership team has discretion will be found in the General Fund. Expenses will be categorized by Function (XXX-XX-XXX-XX-XXXX) in the General Fund and then by Departments (XXX-XX-XXX-XX-XXXX). Key functional areas at CGCC are:

- | | |
|--|---|
| ✕ Instruction (1) | ✕ College Support (5) – also known as "Institutional Support" |
| ✕ Academic Support (2) | |
| ✕ Student Services (3) | ✕ Financial Aid (6) |
| ✕ Public Service (4) – mainly in Grant funds | ✕ Facilities (7) |
| | ✕ Other (0) |

The last component of the accounting string is the object, or revenue/spending category (XXX- XX-XXX-XX-XXXX). Objects follow similar accounting numeration to most institutions using 4- digit accounting codes (i.e. – Revenues 4000; Expenses 6000-8000)

Fund Balances

As noted above, a fund is self-balancing by State law. This means that each fund begins with an expected balance based on operations for the current fiscal year. Since this document is being written prior to the end of the fiscal year, the beginning fund balances for the 2019-20 fiscal year need to be

estimated based on the operational data available at the time of the budget presentation. Since 75% of the operating year has been completed, the estimates presented should be fairly accurate.

All fund data presented in this budget document, by law, will have:

- ✕ Actual data from previous 2 years of operations
- ✕ Current year budget
- ✕ Projections for rest of current fiscal year
- ✕ Budgeted revenue and expenses for next fiscal year

As available, audited Fund Balance history will be shown for the beginning of the current fiscal year. The estimated ending fund balances for this fiscal year will become the beginning fund balances for the proposed budget. Balances will be updated should there be any significant changes in projections as the document progresses from initial submittal to approval by the Budget Committee and final adoption by the Board of Education. Once the budget is adopted, changes can be made through a supplemental budget process at any Board of Education meeting should there be a significant change in fund balances from what was projected.

Columbia Gorge Community College currently has 44 funds that have fund balances. The General, Reserve, Enterprise and Debt Service funds can be considered the “working capital” for operations and debt service. The other funds tend to be restricted in how they can be used. Chart 2 contains a table with a summary of fund ending balances for the past four years by fund category and a projection for the end of this fiscal year:

Fund	15-16	16-17	17-18	18-19	19-20
General Fund	\$2,213,234	\$1,788,907	\$1,359,711	\$1,322,256	\$1,245,488
Reserve Funds	\$162,200	\$675,069	\$1,072,907	\$718,792	\$1,792,352
Enterprise Funds	\$282,362	\$214,028	\$88,084	\$57,271	\$5,334
Debt Service Funds	\$1,440,079	\$1,396,064	\$1,186,977	\$1,342,312	\$1,306,600
Grant Funds	\$306,816	\$253,846	\$222,251	\$221,027	\$236,394
Capital Projects Fund	\$271,298	\$193,041	\$101,041	\$7,599,516	\$6,413,268
Other Funds	\$8,161	\$8,956	\$55,527	\$53,763	\$38,910
Total All Funds	\$4,684,150	\$4,529,911	\$4,086,498	\$11,318,037	\$11,038,346

Chart 2 – All Funds Summary

The large increase in fund balances is mainly due to funds received for the development of the Treaty Oaks Skills Center and Resident Hall project. The details include \$462,580.80 added to the General Reserve fund (2019) from the 2019 GO bond premium proceeds for the Treaty Oaks Skills Center and Resident Hall project. The total \$1,500,000 added to the Project Reserve fund (2019-20) on a draw down basis. This was made possible by a loan from the Port of The Dalles that can support program development and other interim expenses for the Treaty Oaks Skill Center and Resident Hall project. The 2019 GO Bond proceeds of \$7,320,000 are used to fulfill the cash match requirement for the \$7,320,000 State Capital Grant. This gives a total project budget of \$14,640,000 plus interest earned throughout the project. The 2019 GO Bond proceeds are currently residing in a separate Local Government Investment Pool (LGIP) account that is earning 1.75% interest and are estimated to

accumulate \$50,000 in the 2020-21 fiscal year. The total \$7,320,000 from the state capital grant is recognized in (2019-20) and project expenditures are reimbursed on a draw down basis.

Revenues

General Fund revenue comes primarily from three major sources:

- ✕ State Support from the Higher Education Coordinating Commission (HECC)
- ✕ Property Taxes collected in Wasco County and most of Hood River County
- ✕ Tuition and Fees from students

There is minimal revenue from other sources. This would mainly be gifts to specific programs and some other miscellaneous income.

Chart 3 is a 5-year chart of General Fund operating resources for Columbia Gorge Community College.

Revenue Sources	15-16	16-17	17-18	18-19 Unaudited	19-20 Projected
State Support	\$4,124,038	\$4,172,451	\$4,245,173	\$4,283,439	\$4,525,424
Local Taxes	\$1,061,146	\$1,176,262	\$1,077,852	\$1,205,228	\$1,192,764
Tuition	\$2,149,376	\$2,171,314	\$2,201,376	\$2,216,992	\$2,234,595
Fees	\$643,729	\$886,268	\$976,967	\$816,415	\$1,003,963
Other Sources	\$71,616	\$138,690	\$65,035	\$609,550	\$140,000
Total	\$8,049,905	\$8,544,985	\$8,566,403	\$9,131,624	\$9,096,746

Chart 3 – Five-Year Revenue History

State Support represents the college's largest resource and is provided on a biennial basis for two years to each community college district which are based on a formula that relates to full time equivalent enrollment (FTE) headcount, property taxes collected in the district and other equalization factors. Each biennium, the HECC provides an estimate with their planned allocations to each institution. Even though there are minor adjustments each year, the projections are very accurate. While FTE growth or decline does impact State funding, there is not a particular dollar value per FTE that can be relied upon for budgeting purposes. It is anticipated that the COVID-19 virus will have an adverse impact on state appropriation and to a less extent property tax resources.

It is important to note that the 8th payment of the biennium is received in July of the next fiscal biennium. Previously, this resulted in CGCC budgeting for five payments in one fiscal year and 3 payments in the next fiscal year. In 2017-18, CGCC adjusted accounting practices to recognize 4 payments in each fiscal year. In the 5-year revenue summary presented above, the State biennium payments are equalized to 4 payments per fiscal year to demonstrate historic annual state support averages. Looking at previous annual audits may show a discrepancy in State funding due to that equalization.

Property taxes are collected each year at a current levy rate of \$0.2703 per thousand dollars of assessed value. The County Assessors provide their estimation of tax proceeds each year and the Oregon Department of Revenue has the average collection rates. Each year the respective counties distribute payments based on actual collections. It is expected that property tax growth will increase slightly with new development. As with State Support, the property tax budget for revenue is considered to be very accurate.

Tuition and fees present the second largest variable in making assumptions for resources. The chart below shows enrollment by full-time reimbursable FTE since 2010-11. There has been a decline in enrollment in 2019-20 over the previous year. It is anticipated that enrollment will stay relatively flat in 2020-21.

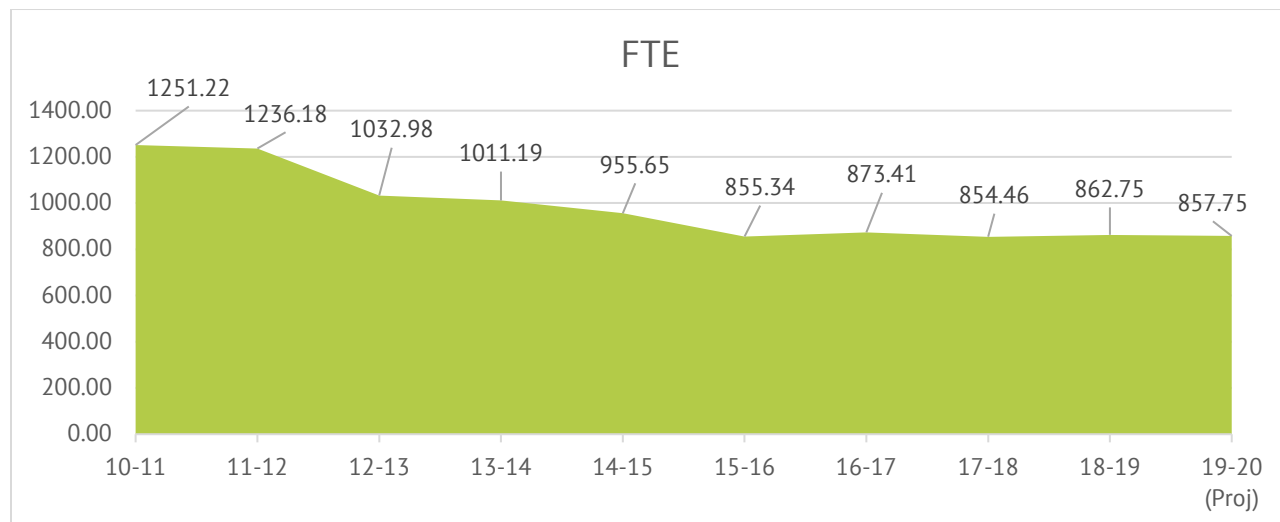


Chart 4 – Enrollment FTE

For the past 3 years, revenue has been relatively stable, approximately \$9 M with minimal fluctuations in any of the revenue categories. The revenue projections in this budget are based on the following assumptions:

- ✕ State funding at what is currently suggested by HECC State funding model
- ✕ No increase in property taxes rate
- ✕ Enrollment remains flat
- ✕ 3%-5% increase in tuition and fees

Expenses

Allocating the resources to best serve the educational needs in our community is the most strategic component of the budget process. Throughout the year, the Board of Education reviews the financial summary and memo to gauge the progress in programs and to discuss strategic initiatives with the leadership team at the Columbia Gorge Community College. As noted in the President's message, the key priorities of the institutions will be:

1. Financial Stability
2. Innovative Restructuring and Repurposing of Resources
3. Programmatic Innovation and Enrollment Growth
4. Start Construction on Treaty Oaks Skills Center and Resident Hall

Chart 5 shows historic spending by functional area:

Functional Area	15-16	16-17	17-18	18-19 Unaudited	19-20 Projected	20-21 Budget
Instruction	\$3,332,703	\$3,604,405	\$3,754,761	\$3,389,545	\$3,364,296	\$3,647,864
Academic Support	\$828,202	\$1,170,942	\$1,093,301	\$1,268,366	\$1,011,142	\$1,015,092
Student Services	\$699,675	\$967,548	\$1,114,153	\$1,256,678	\$1,351,462	\$1,229,912
College Support	\$2,324,104	\$1,721,548	\$1,920,788	\$1,863,183	\$2,023,846	\$2,381,141
Plant & Operations	\$892,740	\$1,043,105	\$1,030,064	\$995,778	\$982,554	\$890,706
Debt Service	\$36,822	\$34,430	\$31,995	\$29,425	\$26,840	\$24,173
Total	\$8,114,246	\$8,541,978	\$8,945,061	\$9,102,974	\$8,760,396	\$9,188,887

Chart 5 – 5-Year Operational Expenses by Functional Area

There has been a fluctuation in the expense allocations within functional areas with a focus on retaining students and boosting enrollment. In the 2020-21 budget, the increase in College Support services is due to moving a position in curriculum assessment out of instruction into accreditation and moving the resource development budget from Student Services. For additional detail reference the Notes and Summary of Key changes section.

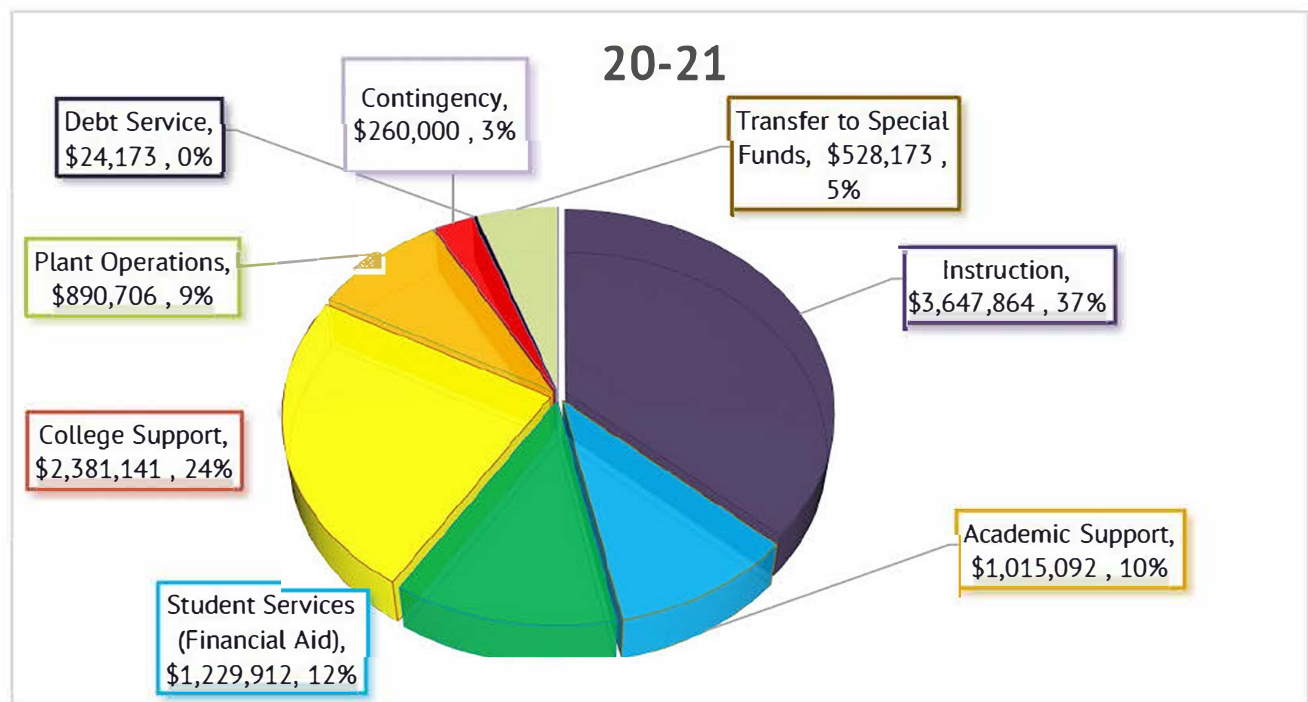


Chart 6 – 2020-21 Proposed Budget Expenses with Transfers and Contingency

Personnel FTE Chart

As with most public educational institutions, the majority of Columbia Gorge Community College operating budget goes to personnel expenses. Over 82% of the operating budget will go to community members who educate, administrate and care for this institution. Chart 7 shows FTE (using a 40-hour per week average) of personnel in each functional area at Columbia Gorge Community College.

Functional Area	2019-20 (Projected)	2020-21 (Projected)
Instruction	67.5 (46.5 PT/21 FT)	70.5 (48.5 PT/22 FT)
Academic Support	10	9
Student Services	15.7	12
College Support	13.5	10
Plant Operations	10	9
Public Support	9.1	8.5
Enterprise	2.5	2.5
Totals	128.3	121.5

Chart 7 – Personnel FTE

Board Policy on General Fund Balance

Board Policy 50.E -Budget Implementation states that, “Sufficient ending fund balances, contingency, and reserves will be maintained to protect the College’s credit as well as its financial stability... the College will target a General Fund ending balance equal to one quarterly payment from the State of Oregon Community College Support Fund or approximately 10 percent of reoccurring revenues.” Using the estimated payments this year, this amount would be about \$1.2M million. The budget presented will have an ending fund balance that exceeds one quarterly payment, provided that the contingency is not utilized. Columbia Gorge Community College has maintained strong credit and recently received an Aa3 rating from Moody’s.

Notes & Summary of Key Changes

- ✕ In 2019-20 instruction expenses and support are trending lower than budget. Some classes will be budgeted again in 2020-21 to support enrollment growth. If classes do not fill, the actual instruction expenses will be less.
- ✕ The financial effect of the Covid-19 virus is estimated to have a \$565,000 unfavorable impact on state appropriations in 2020-21. This will be partially offset by \$286,000 from the Higher Education Relief Fund (CARES) and position vacancies savings.
- ✕ FTE in Distance Education was moved to the Library
- ✕ Mid-year phasing-in of instructional faculty in Aviation Technology, Advanced Manufacturing, and Construction Technology.
- ✕ Transfers in for the General Fund includes \$314,000 to support the Skills Center instructional planning and resident hall programming along with \$160,000 from the Building Lease Enterprise Fund.
- ✕ The Hook Café operations started operating with staff in the 2019-20. The goal is for the Café be a self-supporting by 2022-23. The budget can be found in “Hospitality Program” the Enterprise section.
- ✕ Resource Development (Foundation) director has been reduced to half-time and moved from Student Services to College Support.
- ✕ The Associate Registrar position in student services has been eliminated.
- ✕ A custodial position has been eliminated and the Facilities director will be hired mid-year.
- ✕ The Book Store operating hours have been reduced to half-time.
- ✕ Added full-time instructor in Business Administration.
- ✕ Moved Precollege Math budget to Math.
- ✕ Moved full-time instructor from grant funding to Social Science
- ✕ Move instruction position from Post-secondary Remedial Education to Reading, Writing, and Literature.
- ✕ Phase out Computer Science due to lack of enrollment and reduction in Computer Application based on current year projections and low enrollment.
- ✕ Combine Nursing Director position with full-time faculty.
- ✕ Redistributed half of SBDC director’s salary to grant funding.
- ✕ Restore \$60,000 Institutional Research budget contracted through LBCC.
- ✕ Moved director of Curriculum to Accreditation to College Support.
- ✕ Hire mid-year Marketing Coordinator and Data Base Coordinator.
- ✕ Include participants of early retirement in College Support

General Fund Summary

General Fund Summary

17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change
\$ 1,788,908	\$ 1,359,711	\$ 1,322,256	\$ 1,322,256	BEGINNING FUND BALANCE	\$ 1,245,488	\$ (76,768)	-5.8%
\$ 4,245,173	\$ 4,283,439	\$ 4,525,424	\$ 4,525,424	Total State Support	\$ 4,926,176	\$ 400,752	8.9%
\$ 1,077,852	\$ 1,205,228	\$ 1,100,000	\$ 1,192,764	Total Property Taxes	\$ 1,192,764	\$ 92,764	8.4%
\$ 2,256,531	\$ 2,216,992	\$ 2,369,000	\$ 2,234,595	Total Tuition	\$ 2,391,306	\$ 22,306	0.9%
\$ 921,813	\$ 816,415	\$ 1,019,700	\$ 1,003,963	Total Fees	\$ 1,003,963	\$ (15,737)	-1.5%
\$ 65,035	\$ 609,550	\$ 140,000	\$ 140,000	Total Other Revenue	\$ 139,166	\$ (834)	-0.6%
\$ 8,566,404	\$ 9,131,624	\$ 9,154,124	\$ 9,096,746	Total Operating Revenues	\$ 9,653,374	\$ 499,250	5.5%
\$ 473,838	\$ 144,841	\$ 460,000	\$ 460,000	Total Transfers In	\$ 474,000	\$ 14,000	3.0%
\$ 10,829,150	\$ 10,636,176	\$ 10,936,380	\$ 10,879,002	TOTAL RESOURCES	\$ 11,372,862	\$ 436,482	4.0%
\$ 3,743,909	\$ 3,689,545	\$ 3,724,444	\$ 3,364,296	Total Instruction	\$ 3,647,864	\$ (76,580)	-2.1%
\$ 1,093,301	\$ 1,268,366	\$ 1,021,630	\$ 1,011,142	Total Academic Support	\$ 1,015,092	\$ (6,537)	-0.6%
\$ 1,172,531	\$ 1,233,213	\$ 1,372,044	\$ 1,330,718	Total Student Services	\$ 1,208,812	\$ (163,232)	-11.9%
\$ 1,859,540	\$ 1,863,183	\$ 2,028,243	\$ 2,023,846	Total College Support	\$ 2,381,141	\$ 352,898	17.4%
\$ 30,563	\$ 23,466	\$ 21,100	\$ 20,744	Total Financial Aid	\$ 21,100	\$ -	0.0%
\$ 1,030,064	\$ 995,778	\$ 1,017,351	\$ 982,554	Total Facilities	\$ 890,706	\$ (126,645)	-12.4%
\$ 8,929,909	\$ 9,073,549	\$ 9,184,812	\$ 8,733,300	Total Operating Expenses	\$ 9,164,714	\$ (20,097)	-0.2%
\$ 31,955	\$ 29,425	\$ -	\$ 26,840	Hood River Interest Payment	\$ 24,173	\$ 24,173	#DIV/0!
\$ 31,955	\$ 29,425	\$ -	\$ 26,840	Total Other	\$ 24,173	\$ 24,173	#DIV/0!
\$ 496,228	\$ 210,946	\$ 176,000	\$ 638,580	Total Transfers Out	\$ 528,173	\$ 352,173	200.1%
\$ -	\$ -	\$ 234,794	\$ 234,794	Total Contingencies	\$ 260,000	\$ 25,206	10.7%
\$ 9,458,092	\$ 9,313,920	\$ 9,595,606	\$ 9,633,514	TOTAL REQUIREMENTS	\$ 9,977,059	\$ 381,454	4.0%
\$ (11,348)				Adjust Books to Audit			
\$ 1,359,711	\$ 1,322,256	\$ 1,340,774	\$ 1,245,488	ENDING FUND BALANCE	\$ 1,395,803	\$ 55,028	4.1%

General Fund Detail by Function

Instruction	16
Academic Support	21
Student Services	22
College Support	24
Financial Aid	26
Facilities	27
Debt Service/Transfers/Contingencies	28

Instruction

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
101	\$ 118,476	\$ 71,890	\$ 97,615	\$ 53,661	Arts & Humanities - Personnel	\$ 93,151	\$ (4,464)	-4.6%	\$ -	\$ -
101	\$ 29,681	\$ 14,008	\$ 11,158	\$ 9,823	Arts & Humanities - Benefits	\$ 16,691	\$ 5,534	49.6%	\$ -	\$ -
101	\$ 6,148	\$ 6,210	\$ 7,210	\$ 3,158	Arts & Humanities - Materials & Services	\$ 7,210	\$ -	0.0%	\$ -	\$ -
	\$ 154,305	\$ 92,108	\$ 115,983	\$ 66,642	Total Arts & Humanities	\$ 117,052	\$ 1,070	0.9%	\$ -	\$ -
102	\$ 51,048	\$ 66,109	\$ 42,132	\$ 68,174	Business Administration - Personnel	\$ 89,132	\$ 47,000	111.6%	\$ -	\$ -
102	\$ 12,600	\$ 13,466	\$ 6,786	\$ 16,698	Business Administration - Benefits	\$ 39,107	\$ 32,321	476.3%	\$ -	\$ -
102	\$ 635	\$ 767	\$ 1,217	\$ 162	Business Administration - Materials & Services	\$ 1,217	\$ -	0.0%	\$ -	\$ -
	\$ 64,283	\$ 80,343	\$ 50,135	\$ 85,034	Total Business Administration	\$ 129,456	\$ 79,321	158.2%	\$ -	\$ -
105	\$ 58,384	\$ 27,858	\$ 39,084	\$ 28,692	LDC-HEALTH & W-- Personnel	\$ 27,997	\$ (11,087)	-28.4%	\$ -	\$ -
105	\$ 10,942	\$ 7,346	\$ 8,898	\$ 7,785	LDC-HEALTH & W-- Benefits	\$ 7,946	\$ (952)	-10.7%	\$ -	\$ -
105	\$ 12,077	\$ 7,276	\$ 6,939	\$ 2,260	LDC-HEALTH & W-- Materials & Services	\$ 6,939	\$ -	0.0%	\$ -	\$ -
	\$ 81,403	\$ 42,480	\$ 54,921	\$ 38,738	Total Health & Wellness	\$ 42,882	\$ (12,040)	-21.9%	\$ -	\$ -
106	\$ 146,162	\$ 169,717	\$ 170,684	\$ 182,802	Math - Personnel	\$ 229,208	\$ 58,524	34.3%	\$ -	\$ -
106	\$ 59,548	\$ 80,455	\$ 96,624	\$ 88,401	Math - Benefits	\$ 116,157	\$ 19,534	20.2%	\$ -	\$ -
106	\$ 2,415	\$ 1,382	\$ 2,255	\$ 694	Math - Materials & Services	\$ 2,828	\$ 573	25.4%	\$ -	\$ -
	\$ 208,124	\$ 251,553	\$ 269,562	\$ 271,897	Total Math	\$ 348,193	\$ 78,630	29.2%	\$ -	\$ -
107	\$ 284,740	\$ 268,567	\$ 267,163	\$ 299,046	Science - Personnel	\$ 273,354	\$ 6,191	2.3%	\$ -	\$ -
107	\$ 104,781	\$ 108,797	\$ 113,463	\$ 115,924	Science - Benefits	\$ 97,600	\$ (15,863)	-14.0%	\$ -	\$ -
107	\$ 23,783	\$ 19,294	\$ 15,698	\$ 17,446	Science - Materials & Services	\$ 17,746	\$ 2,048	13.0%	\$ -	\$ -
	\$ 413,304	\$ 396,657	\$ 396,325	\$ 432,416	Total Science	\$ 388,700	\$ (7,625)	-1.9%	\$ -	\$ -
108	\$ 293,339	\$ 219,406	\$ 217,979	\$ 205,435	Social Science - Personnel	\$ 273,611	\$ 55,632	25.5%	\$ -	\$ -
108	\$ 100,225	\$ 65,819	\$ 66,178	\$ 64,484	Social Science - Benefits	\$ 98,944	\$ 32,766	49.5%	\$ -	\$ -
108	\$ 434	\$ 111	\$ 150	\$ 75	Social Science - Materials & Services	\$ 475	\$ 325	216.7%	\$ -	\$ -
	\$ 393,998	\$ 285,335	\$ 284,308	\$ 269,994	Total Social Science	\$ 373,031	\$ 88,723	31.2%	\$ -	\$ -
109	\$ 2,574	\$ 3,313	\$ 3,120	\$ 2,061	1st Aid- Personnel	\$ -	\$ (3,120)	-100.0%	\$ -	\$ -
109	\$ 573	\$ 742	\$ 293	\$ 438	1st Aid- Benefits	\$ -	\$ (293)	-100.0%	\$ -	\$ -
109	\$ 757	\$ 899	\$ 926	\$ 14	1st Aid- Materials & Services	\$ -	\$ (926)	-100.0%	\$ -	\$ -
	\$ 3,903	\$ 4,954	\$ 4,339	\$ 2,514	Total 1st Aid	\$ -	\$ (4,339)	-100.0%	\$ -	\$ -

Instruction

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
111	\$ 274,354	\$ 301,931	\$ 270,255	\$ 268,753	Writing, Reading & Lit. - Personnel	\$ 308,572	\$ 38,318	14.2%	\$ -	\$ -
111	\$ 88,284	\$ 75,582	\$ 90,652	\$ 79,021	Writing, Reading & Lit. - Benefits	\$ 101,563	\$ 10,911	12.0%	\$ -	\$ -
111	\$ 2,171	\$ 255	\$ 1,700	\$ 331	Writing, Reading & Lit. - Materials & Services	\$ 1,700	\$ -	0.0%	\$ -	\$ -
	\$ 364,808	\$ 377,769	\$ 362,606	\$ 348,105	Total Writing, Reading & Literature	\$ 411,835	\$ 49,229	13.6%	\$ -	\$ -
121	\$ 78,352	\$ 82,073	\$ 120,717	\$ 55,821	Computer Applications - Personnel	\$ 77,383	\$ (43,334)	-35.9%	\$ -	\$ -
121	\$ 16,849	\$ 17,522	\$ 28,827	\$ 11,862	Computer Applications - Benefits	\$ 24,407	\$ (4,420)	-15.3%	\$ -	\$ -
121	\$ 40	\$ 344	\$ 120	\$ -	Computer Applications - Materials & Services	\$ 120	\$ -	0.0%	\$ -	\$ -
	\$ 95,241	\$ 99,940	\$ 149,664	\$ 67,683	Total Computer Applications	\$ 101,910	\$ (47,754)	-31.9%	\$ -	\$ -
122	\$ 71,043	\$ 73,852	\$ 26,450	\$ 66,550	Computer Science - Personnel	\$ -	\$ (26,450)	-100.0%	\$ -	\$ -
122	\$ 30,860	\$ 38,067	\$ 7,343	\$ 15,529	Computer Science - Benefits	\$ -	\$ (7,343)	-100.0%	\$ -	\$ -
122	\$ 351	\$ 341	\$ 550	\$ 1	Computer Science - Materials & Services	\$ -	\$ (550)	-100.0%	\$ -	\$ -
	\$ 102,254	\$ 112,261	\$ 34,343	\$ 82,079	Total Computer Science	\$ -	\$ (34,343)	-100.0%	\$ -	\$ -
123	\$ -	\$ -	\$ -	\$ -	Advanced Manufacturing - Personnel	\$ 42,592	\$ 42,592	0.0%	\$ -	\$ -
123	\$ -	\$ -	\$ -	\$ -	Advanced Manufacturing - Benefits	\$ 28,721	\$ 28,721	0.0%	\$ -	\$ -
123	\$ -	\$ -	\$ -	\$ -	Advanced Manufacturing - Materials & Services	\$ 2,000	\$ 2,000	0.0%	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	Total Advanced Manufacturing	\$ 73,313	\$ 73,313	#DIV/0!	\$ -	\$ -
124	\$ -	\$ -	\$ -	\$ -	Aviation Technology - Personnel	\$ 29,175	\$ 29,175	0.0%	\$ -	\$ -
124	\$ -	\$ -	\$ -	\$ -	Aviation Technology - Benefits	\$ 25,045	\$ 25,045	0.0%	\$ -	\$ -
124	\$ -	\$ -	\$ -	\$ -	Aviation Technology - Materials & Services	\$ 2,000	\$ 2,000	0.0%	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	Total Aviation Technology	\$ 56,220	\$ 56,220	#DIV/0!	\$ -	\$ -
125	\$ 11,378	\$ 2,823	\$ -	\$ 2,724	EMT - Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
125	\$ 2,829	\$ 724	\$ -	\$ 739	EMT - Benefits	\$ -	\$ -	0.0%	\$ -	\$ -
125	\$ 4,800	\$ 660	\$ 4,510	\$ 136	EMT - Materials & Services	\$ 4,645	\$ 135	3.0%	\$ -	\$ -
	\$ 19,007	\$ 4,207	\$ 4,510	\$ 3,600	Total EMT	\$ 4,645	\$ 135	3.0%	\$ -	\$ -
126	\$ -	\$ -	\$ -	\$ -	Construction Technology - Personnel	\$ 29,175	\$ 29,175	0.0%	\$ -	\$ -
126	\$ -	\$ -	\$ -	\$ -	Construction Technology - Benefits	\$ 23,570	\$ 23,570	0.0%	\$ -	\$ -
126	\$ -	\$ -	\$ -	\$ -	Construction Technology - Materials & Services	\$ 2,000	\$ 2,000	0.0%	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	Total Construction Technology	\$ 54,745	\$ 54,745	#DIV/0!	\$ -	\$ -

Instruction

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
127	\$ 572,936	\$ 633,597	\$ 600,455	\$ 488,394	Nursing - Personnel	\$ 487,986	\$ (112,469)	-18.7%	\$ -	\$ -
127	\$ 242,611	\$ 260,903	\$ 264,196	\$ 218,051	Nursing - Benefits	\$ 216,571	\$ (47,625)	-18.0%	\$ -	\$ -
127	\$ 41,566	\$ 41,060	\$ 43,996	\$ 29,599	Nursing - Materials & Services	\$ 43,996	\$ -	0.0%	\$ -	\$ -
	\$ 857,114	\$ 935,560	\$ 908,646	\$ 736,044	Total Nursing	\$ 748,552	\$ (160,093)	-17.6%	\$ -	\$ -
128	\$ 32,355	\$ 43,359	\$ 52,829	\$ 29,614	Early Childhood Ed - Personnel	\$ 40,303	\$ (12,526)	-23.7%	\$ -	\$ -
128	\$ 3,197	\$ 6,071	\$ 9,566	\$ 6,230	Early Childhood Ed - Benefits	\$ 5,722	\$ (3,844)	-40.2%	\$ -	\$ -
128	\$ 8,804	\$ 27,603	\$ 8,600	\$ (2,297)	Early Childhood Ed - Materials & Services	\$ 8,600	\$ -	0.0%	\$ -	\$ -
	\$ 44,356	\$ 77,033	\$ 70,995	\$ 33,548	Total Early Childhood Education	\$ 54,625	\$ (16,370)	-23.1%	\$ -	\$ -
129	\$ 87,997	\$ 51,278	\$ 63,018	\$ 51,259	PreCollege Math - Personnel	\$ -	\$ (63,018)	-100.0%	\$ -	\$ -
129	\$ 25,965	\$ 18,169	\$ 21,422	\$ 23,935	PreCollege Math - Benefits	\$ -	\$ (21,422)	-100.0%	\$ -	\$ -
129	\$ 494	\$ 1,474	\$ -	\$ 2	PreCollege Math - Materials & Services	\$ -	\$ -	0.0%	\$ -	\$ -
	\$ 114,456	\$ 70,921	\$ 84,440	\$ 75,196	Total Pre-College Math	\$ -	\$ (84,440)	-100.0%	\$ -	\$ -
130	\$ 179,611	\$ 195,920	\$ 179,906	\$ 179,906	Electro-Mechanical Technical - Personnel	\$ 170,824	\$ (9,082)	-5.0%	\$ -	\$ -
130	\$ 90,717	\$ 96,107	\$ 90,022	\$ 95,360	Electro-Mechanical Technical - Benefits	\$ 93,754	\$ 3,732	4.1%	\$ -	\$ -
130	\$ 11,298	\$ 6,106	\$ 10,200	\$ 11,726	Electro-Mechanical Technical - Materials & S	\$ 10,200	\$ -	0.0%	\$ -	\$ -
	\$ 281,625	\$ 298,133	\$ 280,128	\$ 286,992	Total Renewable Energy	\$ 274,778	\$ (5,349)	-1.9%		
					Electro-Mechanical Technical					
131	\$ 67,931	\$ 64,406	\$ 73,957	\$ 57,122	Medical Assisting - Personnel	\$ 65,504	\$ (8,453)	-11.4%	\$ -	\$ -
131	\$ 30,630	\$ 33,781	\$ 36,747	\$ 35,676	Medical Assisting - Benefits	\$ 38,763	\$ 2,016	5.5%	\$ -	\$ -
131	\$ 13,352	\$ 6,511	\$ 11,625	\$ 8,526	Medical Assisting - Materials & Services	\$ 11,625	\$ -	0.0%	\$ -	\$ -
	\$ 111,913	\$ 104,698	\$ 122,330	\$ 101,324	Total Medical Assisting	\$ 115,893	\$ (6,437)	-5.3%	\$ -	\$ -
132	\$ -	\$ -	\$ -	\$ -	Unmanned Aircraft Systems - Personnel	\$ 20,164	\$ 20,164	0.0%	\$ -	\$ -
132	\$ -	\$ -	\$ -	\$ -	Unmanned Aircraft Systems - Benefits	\$ 3,179	\$ 3,179	0.0%	\$ -	\$ -
132	\$ -	\$ -	\$ -	\$ -	Unmanned Aircraft Systems - Materials & Se	\$ 2,000	\$ 2,000	0.0%	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	Total Unmanned Aircraft Systems	\$ 25,343	\$ 25,343	0.0%	\$ -	\$ -
133	\$ 17,304	\$ 22,143	\$ 25,369	\$ 18,540	Medical Terminology - Personnel	\$ 25,184	\$ (185)	-0.7%	\$ -	\$ -
133	\$ 4,205	\$ 3,512	\$ 5,233	\$ 1,418	Medical Terminology - Benefits	\$ 2,256	\$ (2,977)	-56.9%	\$ -	\$ -
133	\$ -	\$ -	\$ -	\$ -	Medical Terminology - Materials & Services	\$ -	\$ -	0.0%	\$ -	\$ -
	\$ 21,509	\$ 25,655	\$ 30,602	\$ 19,958	Total Medical Terminology	\$ 27,440	\$ (3,162)	-10.3%	\$ -	\$ -

Instruction

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
142	\$ 60,074	\$ 53,947	\$ 66,975	\$ 91,800	SBDC - Personnel	\$ 32,325	\$ (34,650)	-51.7%	\$ -	\$ -
142	\$ 24,769	\$ 24,245	\$ 26,535	\$ 21,061	SBDC - Benefits	\$ 13,568	\$ (12,968)	-48.9%	\$ -	\$ -
142	\$ 1,426	\$ 440	\$ 300	\$ 291	SBDC - Materials & Services	\$ 300	\$ -	0.0%	\$ -	\$ -
	\$ 86,270	\$ 78,632	\$ 93,810	\$ 113,153	Total Small Business Development Center	\$ 46,193	\$ (47,618)	-50.8%	\$ -	\$ -
143	\$ -	\$ 6,098	\$ -	\$ -	PT-SBM-INTR DEP- Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
143	\$ -	\$ 3,022	\$ -	\$ -	PT-SBM-INTR DEP- Benefits	\$ -	\$ -	0.0%	\$ -	\$ -
143	\$ -	\$ -	\$ -	\$ -	PT-SBM-INTR DEP- Materials & Services	\$ -	\$ -	0.0%	\$ -	\$ -
	\$ -	\$ 9,120	\$ -	\$ -	Total SBM	\$ -	\$ -	0.0%	\$ -	\$ -
161	\$ 99,681	\$ 101,705	\$ 105,799	\$ 113,942	Pre-College - Personnel	\$ 95,043	\$ (10,756)	-10.2%	\$ -	\$ -
161	\$ 18,450	\$ 28,360	\$ 27,627	\$ 33,192	Pre-College - Benefits	\$ 28,264	\$ 637	2.3%	\$ -	\$ -
161	\$ 2,744	\$ 1,756	\$ 430	\$ 689	Pre-College - Materials & Services	\$ 430	\$ -	0.0%	\$ -	\$ -
	\$ 120,876	\$ 131,820	\$ 133,856	\$ 147,823	Total Pre-College	\$ 123,737	\$ (10,119)	-7.6%	\$ -	\$ -
162	\$ 99,807	\$ 104,348	\$ 125,327	\$ 70,779	ESOL - Personnel	\$ 100,429	\$ (24,897)	-19.9%	\$ -	\$ -
162	\$ 22,397	\$ 23,297	\$ 30,190	\$ 20,254	ESOL - Benefits	\$ 27,442	\$ (2,748)	-9.1%	\$ -	\$ -
162	\$ 2,734	\$ 1,846	\$ 1,450	\$ 1,479	ESOL - Materials & Services	\$ 1,450	\$ -	0.0%	\$ -	\$ -
	\$ 124,939	\$ 129,491	\$ 156,967	\$ 92,512	Total English Speakers of Other Languages	\$ 129,321	\$ (27,646)	-17.6%	\$ -	\$ -
163	\$ 57,538	\$ 57,446	\$ 60,341	\$ 60,058	Pre-Second. Remed - Personnel	\$ -	\$ (60,341)	-100.0%	\$ -	\$ -
163	\$ 22,421	\$ 23,236	\$ 25,544	\$ 25,081	Pre-Second. Remed - Benefits	\$ -	\$ (25,544)	-100.0%	\$ -	\$ -
163	\$ 263	\$ 193	\$ 250	\$ 40	Pre-Second. Remed - Materials & Services	\$ -	\$ (250)	-100.0%	\$ -	\$ -
	\$ 80,222	\$ 80,875	\$ 86,135	\$ 85,180	Total Pre-Secondary Remedial	\$ -	\$ (86,135)	-100.0%	\$ -	\$ -
171	\$ -	\$ -	\$ 21,250	\$ -	Adult Continuing Ed. - Personnel	\$ -	\$ (21,250)	-100.0%	\$ -	\$ -
171	\$ -	\$ -	\$ 8,590	\$ 3,866	Adult Continuing Ed. - Benefits	\$ -	\$ (8,590)	-100.0%	\$ -	\$ -
171	\$ -	\$ -	\$ -	\$ -	Adult Continuing Ed. - Materials & Services	\$ -	\$ -	#DIV/0!	\$ -	\$ -
	\$ -	\$ -	\$ 29,840	\$ 3,866	Total Adult Continuing Education	\$ -	\$ (29,840)	-100.0%	\$ -	\$ -

Instruction

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 2,665,082	\$ 2,621,788	\$ 2,630,424	\$ 2,395,132	Instruction Personnel	\$ 2,511,113	\$ (119,311)	-4.5%	\$ -	\$ -
	\$ 942,535	\$ 943,230	\$ 975,895	\$ 894,831	Instruction Benefits	\$ 1,009,270	\$ 33,375	3.4%	\$ -	\$ -
	\$ 136,293	\$ 124,527	\$ 118,125	\$ 74,333	Instruction Materials & Services	\$ 127,481	\$ 9,356	7.9%	\$ -	\$ -
	\$ 3,743,909	\$ 3,689,545	\$ 3,724,444	\$ 3,364,296	Total Instruction	\$ 3,647,864	\$ (76,580)	-2.1%	\$ -	\$ -

Academic Support

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
201	\$ 442,678	\$ 425,365	\$ 335,623	\$ 336,906	Instruction Administration Personnel	\$ 341,398	\$ 5,774	1.7%	\$ -	\$ -
201	\$ 230,729	\$ 207,391	\$ 166,795	\$ 168,719	Instruction Administration Benefits	\$ 177,397	\$ 10,602	6.4%	\$ -	\$ -
201	\$ 88,716	\$ 84,482	\$ 25,418	\$ 14,793	Instruction Administration Materials & Services	\$ 85,418	\$ 60,000	236.1%	\$ -	\$ -
	\$ 762,122	\$ 717,238	\$ 527,836	\$ 520,417	Total Instruction Administration	\$ 604,212	\$ 76,376	14.5%	\$ -	\$ -
203	\$ 54,726	\$ 74,932	\$ 60,498	\$ 64,342	Distance Education Personnel	\$ -	\$ (60,498)	-100.0%	\$ -	\$ -
203	\$ 22,602	\$ 31,479	\$ 29,037	\$ 29,752	Distance Education Benefits	\$ -	\$ (29,037)	-100.0%	\$ -	\$ -
203	\$ 32,566	\$ 31,523	\$ 33,096	\$ 43,798	Distance Education Materials & Services	\$ -	\$ (33,096)	-100.0%	\$ -	\$ -
	\$ 109,893	\$ 137,934	\$ 122,630	\$ 137,891	Total Distance Education	\$ -	\$ (122,630)	-100.0%	\$ -	\$ -
204	\$ -	\$ 34	\$ -	\$ -	Staff Development Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
204	\$ -	\$ 3	\$ -	\$ -	Staff Development Benefits	\$ -	\$ -	#DIV/0!	\$ -	\$ -
204	\$ (582)	\$ 20,382	\$ 28,954	\$ 965	Staff Development Materials&Services	\$ 28,954	\$ -	0.0%	\$ -	\$ -
	\$ (582)	\$ 20,419	\$ 28,954	\$ 965	Total Staff Development	\$ 28,954	\$ -	0.0%	\$ -	\$ -
207	\$ -	\$ 125,672	\$ 131,420	\$ 131,187	Curriculum & Assessment Personnel	\$ 73,171	\$ (58,249)	-44.3%	\$ -	\$ -
207	\$ -	\$ 62,217	\$ 67,144	\$ 66,409	Curriculum & Assessment Benefits	\$ 40,054	\$ (27,090)	-40.3%	\$ -	\$ -
207	\$ -	\$ 8,235	\$ 8,400	\$ 1,269	Curriculum & Assessment Materials&Services	\$ 8,400	\$ -	0.0%	\$ -	\$ -
	\$ -	\$ 196,124	\$ 206,964	\$ 198,866	Total Curriculum & Assessment	\$ 121,625	\$ (85,339)	-41.2%	\$ -	\$ -
221	\$ 111,851	\$ 108,656	\$ 61,970	\$ 89,706	Library Personnel	\$ 142,692	\$ 80,722	130.3%	\$ -	\$ -
221	\$ 62,448	\$ 49,464	\$ 32,087	\$ 33,011	Library Benefits	\$ 76,421	\$ 44,334	138.2%	\$ -	\$ -
221	\$ 47,569	\$ 38,531	\$ 41,188	\$ 30,286	Library Materials&Services	\$ 41,188	\$ -	0.0%	\$ -	\$ -
	\$ 221,868	\$ 196,651	\$ 135,245	\$ 153,003	Total Library	\$ 260,301	\$ 125,056	92.5%	\$ -	\$ -
	\$ 609,255	\$ 734,659	\$ 589,512	\$ 622,140	Academic Support Personnel	\$ 557,261	\$ (32,251)	-5.5%	\$ -	\$ -
	\$ 315,778	\$ 350,554	\$ 295,063	\$ 297,891	Academic Support Benefits	\$ 293,872	\$ (1,191)	-0.4%	\$ -	\$ -
	\$ 168,269	\$ 183,153	\$ 137,055	\$ 91,111	Academic Support Materials & Services	\$ 163,960	\$ 26,904	19.6%	\$ -	\$ -
	\$ 1,093,301	\$ 1,268,366	\$ 1,021,630	\$ 1,011,142	Total Academic Support	\$ 1,015,092	\$ (6,537)	-0.6%	\$ -	\$ -

Student Services

Dept #	17-18		18-19		19-20 Budget		19-20 Proj.	Description	20-21		\$ Change	% Change	20-21	20-21				
									Proposed				Approved	Adopted				
301	\$	166,678	\$	185,941	\$	192,547	\$	186,995	Registrar Personnel	\$	146,995	\$	(45,552)	-23.7%	\$	-	\$	-
301	\$	82,513	\$	100,029	\$	106,928	\$	96,765	Registrar Benefits	\$	79,199	\$	(27,729)	-25.9%	\$	-	\$	-
301	\$	32,918	\$	38,716	\$	43,065	\$	34,195	Registrar Materials & Services	\$	43,065	\$	-	0.0%	\$	-	\$	-
	\$	282,110	\$	324,686	\$	342,540	\$	317,954	Total Registrar	\$	269,259	\$	(73,281)	-21.4%	\$	-	\$	-
302	\$	135,027	\$	139,048	\$	142,800	\$	143,190	Advising Personnel	\$	148,349	\$	5,549	3.9%	\$	-	\$	-
302	\$	62,007	\$	65,400	\$	69,677	\$	80,792	Advising Benefits	\$	88,915	\$	19,238	27.6%	\$	-	\$	-
302	\$	13,321	\$	16,053	\$	19,505	\$	16,495	Advising Materials & Services	\$	20,185	\$	680	3.5%	\$	-	\$	-
	\$	210,355	\$	220,501	\$	231,982	\$	240,477	Total Advising	\$	257,449	\$	25,467	11.0%	\$	-	\$	-
303	\$	127,713	\$	158,168	\$	160,324	\$	160,324	Financial Aid Personnel	\$	165,134	\$	4,810	3.0%	\$	-	\$	-
303	\$	46,641	\$	76,095	\$	83,212	\$	82,176	Financial Aid Benefits	\$	85,605	\$	2,393	2.9%	\$	-	\$	-
303	\$	24,274	\$	11,955	\$	18,185	\$	16,496	Financial Aid Materials & Services	\$	15,185	\$	(3,000)	-16.5%	\$	-	\$	-
	\$	198,628	\$	246,217	\$	261,721	\$	258,996	Total Financial Aid	\$	265,924	\$	4,203	1.6%	\$	-	\$	-
304	\$	-	\$	-	\$	-	\$	-	Career Services Personnel	\$	-	\$	-	0.0%	\$	-	\$	-
304	\$	-	\$	-	\$	-	\$	-	Career Services Benefits	\$	-	\$	-	0.0%	\$	-	\$	-
304	\$	795	\$	795	\$	800	\$	-	Career Services Materials & Services	\$	-	\$	(800)	-100.0%	\$	-	\$	-
	\$	795	\$	795	\$	800	\$	-	Total Career Services	\$	-	\$	(800)	-100.0%	\$	-	\$	-
305	\$	-	\$	-	\$	-	\$	-	Student Recognition Personnel	\$	-	\$	-	0.0%	\$	-	\$	-
305	\$	-	\$	-	\$	-	\$	-	Student Recognition Benefits	\$	-	\$	-	0.0%	\$	-	\$	-
305	\$	5,607	\$	5,972	\$	6,250	\$	6,150	Student Recognition Materials & Services	\$	6,250	\$	-	0.0%	\$	-	\$	-
	\$	5,607	\$	5,972	\$	6,250	\$	6,150	Total Student Recognition	\$	6,250	\$	-	0.0%	\$	-	\$	-
306	\$	50,665	\$	-	\$	-	\$	-	ADA Services Personnel	\$	-	\$	-	0.0%	\$	-	\$	-
306	\$	22,701	\$	-	\$	-	\$	-	ADA Services Benefits	\$	-	\$	-	0.0%	\$	-	\$	-
306	\$	24,555	\$	21,598	\$	37,300	\$	36,037	ADA Services Materials & Services	\$	37,300	\$	-	0.0%	\$	-	\$	-
	\$	97,920	\$	21,598	\$	37,300	\$	36,037	Total ADA Services	\$	37,300	\$	-	0.0%	\$	-	\$	-
309	\$	-	\$	47,836	\$	53,751	\$	49,272	Student Support Services Personnel	\$	55,364	\$	1,613	3.0%	\$	-	\$	-
309	\$	-	\$	28,052	\$	32,789	\$	29,284	Student Support Services Benefits	\$	30,733	\$	(2,056)	-6.3%	\$	-	\$	-
309	\$	-	\$	5,357	\$	-	\$	218	Student Support Services Materials & Services	\$	-	\$	-	0.0%	\$	-	\$	-
	\$	-	\$	81,245	\$	86,540	\$	78,774	Total Student Support Services	\$	86,097	\$	(443)	-0.5%	\$	-	\$	-

Student Services

Dept #	17-18		18-19		19-20 Budget		19-20 Proj.	Description	20-21 Proposed		\$ Change	% Change	20-21 Approved	20-21 Adopted					
310	\$	560	\$	23	\$	-	\$	-	\$	-	\$	-	0.0%	\$	-	\$	-		
310	\$	55	\$	2	\$	-	\$	-	\$	-	\$	-	0.0%	\$	-	\$	-		
310	\$	4,628	\$	291	\$	-	\$	-	\$	-	\$	-	0.0%	\$	-	\$	-		
	\$	5,244	\$	316	\$	-	\$	-	Total Student Success		\$	-	\$	-	0.0%	\$	-	\$	-
315	\$	79,589	\$	91,205	\$	65,350	\$	65,492	SOAR Personnel	\$	43,704	\$	(21,646)	-33.1%	\$	-	\$	-	
315	\$	34,734	\$	40,988	\$	27,238	\$	27,055	SOAR Benefits	\$	21,715	\$	(5,523)	-20.3%	\$	-	\$	-	
315	\$	25,560	\$	20,669	\$	27,710	\$	11,851	SOAR Materials & Services	\$	27,710	\$	-	0.0%	\$	-	\$	-	
	\$	139,883	\$	152,862	\$	120,298	\$	104,398	Total SOAR	\$	93,129	\$	(27,169)	-22.6%	\$	-	\$	-	
316	\$	86,581	\$	95,695	\$	93,380	\$	99,330	Student Services Personnel	\$	101,383	\$	8,003	8.6%	\$	-	\$	-	
316	\$	41,823	\$	37,169	\$	47,871	\$	47,871	Student Services Benefits	\$	35,671	\$	(12,201)	-25.5%	\$	-	\$	-	
316	\$	6,274	\$	18,743	\$	15,800	\$	15,800	Student Services Materials & Services	\$	15,800	\$	-	0.0%	\$	-	\$	-	
	\$	134,679	\$	151,607	\$	157,051	\$	163,001	Total Student Services	\$	152,854	\$	(4,198)	-2.7%	\$	-	\$	-	
331	\$	4,086	\$	14,688	\$	-	\$	12,626	Student Government Personnel	\$	16,500	\$	16,500	0.0%	\$	-	\$	-	
331	\$	994	\$	-	\$	-	\$	-	Student Government Benefits	\$	-	\$	-	0.0%	\$	-	\$	-	
331	\$	8,531	\$	8,173	\$	17,550	\$	5,310	Student Government Materials & Services	\$	17,550	\$	-	0.0%	\$	-	\$	-	
	\$	13,612	\$	22,861	\$	17,550	\$	17,936	Total Student Government	\$	34,050	\$	16,500	94.0%	\$	-	\$	-	
332	\$	-	\$	-	\$	-	\$	-	Phi Theta Kappa Personnel	\$	-	\$	-	0.0%	\$	-	\$	-	
332	\$	-	\$	-	\$	-	\$	-	Phi Theta Kappa Benefits	\$	-	\$	-	0.0%	\$	-	\$	-	
332	\$	5,725	\$	4,553	\$	6,500	\$	3,483	Phi Theta Kappa Materials & Services	\$	6,500	\$	-	0.0%	\$	-	\$	-	
	\$	5,725	\$	4,553	\$	6,500	\$	3,483	Total Phi Theta Kappa	\$	6,500	\$	-	0.0%	\$	-	\$	-	
531	\$	49,604	\$	-	\$	56,368	\$	56,368	Resource Development Personnel	\$	-	\$	(56,368)	-100.0%	\$	-	\$	-	
531	\$	22,867	\$	-	\$	31,718	\$	31,718	Resource Development Benefits	\$	-	\$	(31,718)	-100.0%	\$	-	\$	-	
531	\$	5,503	\$	-	\$	15,425	\$	15,425	Resource Development Materials & Services	\$	-	\$	(15,425)	-100.0%	\$	-	\$	-	
	\$	77,974	\$	-	\$	103,511	\$	103,511	Total Resource Development	\$	-	\$	(103,511)	-100.0%	\$	-	\$	-	
	\$	700,505	\$	732,604	\$	764,520	\$	773,597	Student Services Personnel	\$	677,429	\$	(87,091)	-11.4%	\$	-	\$	-	
	\$	314,335	\$	347,736	\$	399,433	\$	395,661	Student Services Benefits	\$	341,838	\$	(57,596)	-14.4%	\$	-	\$	-	
	\$	157,691	\$	152,873	\$	208,090	\$	161,461	Student Services Materials & Services	\$	189,545	\$	(18,545)	-8.9%	\$	-	\$	-	
	\$	1,172,531	\$	1,233,213	\$	1,372,044	\$	1,330,718	Total Student Services	\$	1,208,812	\$	(163,232)	-11.9%	\$	-	\$	-	

College Support

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
501	\$ -	\$ -	\$ -	\$ -	Governing Board Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
501	\$ -	\$ -	\$ -	\$ -	Governing Board Benefits	\$ -	\$ -	0.0%	\$ -	\$ -
501	\$ 10,054	\$ 18,445	\$ 21,452	\$ 18,775	Governing Board Materials & Services	\$ 21,452	\$ -	0.0%	\$ -	\$ -
	\$ 10,054	\$ 18,445	\$ 21,452	\$ 18,775	Total Governing Board	\$ 21,452	\$ -	0.0%	\$ -	
502	\$ 194,980	\$ 223,716	\$ 214,631	\$ 215,411	President's Office Personnel	\$ 200,648	\$ (13,983)	-6.5%	\$ -	\$ -
502	\$ 43,010	\$ 82,081	\$ 79,858	\$ 77,573	President's Office Benefits	\$ 95,704	\$ 15,845	19.8%	\$ -	\$ -
502	\$ 116,361	\$ 61,279	\$ 67,030	\$ 67,591	President's Office Materials & Services	\$ 82,030	\$ 15,000	22.4%	\$ -	\$ -
	\$ 354,351	\$ 367,076	\$ 361,519	\$ 360,576	Total President's Office	\$ 378,382	\$ 16,862	4.7%	\$ -	\$ -
503	\$ -	\$ -	\$ 76,548	\$ 75,793	Public Information Personnel	\$ 104,409	\$ 27,860	36.4%	\$ -	\$ -
503	\$ -	\$ -	\$ 46,269	\$ 45,486	Public Information Benefits	\$ 59,271	\$ 13,002	28.1%	\$ -	\$ -
503	\$ 102,311	\$ 97,530	\$ 89,963	\$ 88,148	Public Information Materials & Services	\$ 89,963	\$ -	0.0%	\$ -	\$ -
	\$ 102,311	\$ 97,530	\$ 212,780	\$ 209,427	Total Public Information	\$ 253,642	\$ 40,862	19.2%	\$ -	\$ -
504	\$ -	\$ -	\$ -	\$ -	Elections Personnel	\$ -	\$ -	0.0%		
504	\$ -	\$ -	\$ -	\$ -	Elections Benefits	\$ -	\$ -	0.0%		
504	\$ -	\$ 2,261	\$ 5,000	\$ -	Elections Materials & Services	\$ 5,000	\$ -	0.0%		
	\$ -	\$ 2,261	\$ 5,000	\$ -	Total Elections	\$ 5,000	\$ -	0.0%	\$ -	\$ -
505	\$ -	\$ -	\$ -	\$ -	Accreditation Personnel	\$ 62,767	\$ 62,767	0.0%	\$ -	\$ -
505	\$ -	\$ -	\$ -	\$ -	Accreditation Benefits	\$ 30,221	\$ 30,221	0.0%	\$ -	\$ -
505	\$ 1,117	\$ 15,606	\$ 16,925	\$ 17,280	Accreditation Materials & Services	\$ 18,725	\$ 1,800	10.6%	\$ -	\$ -
	\$ 1,117	\$ 15,606	\$ 16,925	\$ 17,280	Total Accreditation	\$ 111,713	\$ 94,788	560.0%	\$ -	\$ -
511	\$ 191,120	\$ 183,512	\$ 228,913	\$ 232,122	Business Office Personnel	\$ 238,325	\$ 9,412	4.1%	\$ -	\$ -
511	\$ 104,988	\$ 84,341	\$ 137,121	\$ 130,997	Business Office Benefits	\$ 138,092	\$ 971	0.7%	\$ -	\$ -
511	\$ 2,159	\$ 43,158	\$ 28,150	\$ 34,041	Business Office Materials & Services	\$ 33,395	\$ 5,245	18.6%	\$ -	\$ -
	\$ 298,267	\$ 311,011	\$ 394,185	\$ 397,160	Total Business Office	\$ 409,812	\$ 15,628	4.0%	\$ -	\$ -
512	\$ -	\$ -	\$ -	\$ -	Insurance/Legal/Audit Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
512	\$ -	\$ -	\$ -	\$ -	Insurance/Legal/Audit Benefits	\$ 61,298	\$ 61,298	0.0%	\$ -	\$ -
512	\$ 143,545	\$ 91,369	\$ 94,950	\$ 124,902	Insurance/Legal/Audit Materials & Services	\$ 94,950	\$ -	0.0%	\$ -	\$ -
	\$ 143,545	\$ 91,369	\$ 94,950	\$ 124,902	Total Insurance/Legal/Audit	\$ 156,248	\$ 61,298	64.6%	\$ -	\$ -

College Support

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
521	\$ 94,629	\$ 96,361	\$ 109,821	\$ 104,836	Human Resources Personnel	\$ 112,498	\$ 2,677	2.4%	\$ -	\$ -
521	\$ 47,083	\$ 49,302	\$ 55,469	\$ 46,941	Human Resources Benefits	\$ 47,825	\$ (7,644)	-13.8%	\$ -	\$ -
521	\$ 79,332	\$ 56,913	\$ 70,396	\$ 79,924	Human Resources Materials & Services	\$ 75,396	\$ 5,000	7.1%	\$ -	\$ -
	\$ 221,045	\$ 202,576	\$ 235,686	\$ 231,702	Total Human Resources	\$ 235,719	\$ 33	0.0%	\$ -	\$ -
531	\$ -	\$ 71,458		\$ -	Resource Development Personnel	\$ 28,721	\$ (27,647)	-49.0%	\$ -	\$ -
531	\$ -	\$ 29,207		\$ -	Resource Development Benefits	\$ 19,634	\$ (12,084)	-38.1%	\$ -	\$ -
531	\$ -	\$ 7,469		\$ -	Resource Development Materials & Services	\$ 9,025	\$ (6,400)	-41.5%	\$ -	\$ -
	\$ -	\$ 108,135		\$ -	Total Resource Development	\$ 57,379	\$ (46,132)	-44.6%	\$ -	\$ -
541	\$ 248,530	\$ 171,452	\$ 180,623	\$ 179,698	IT Services Personnel	\$ 207,445	\$ 26,822	14.8%	\$ -	\$ -
541	\$ 113,614	\$ 88,797	\$ 102,730	\$ 97,535	IT Services Benefits	\$ 98,454	\$ (4,276)	-4.2%	\$ -	\$ -
541	\$ 318,866	\$ 336,845	\$ 344,344	\$ 322,906	IT Services Materials & Services	\$ 387,844	\$ 43,500	12.6%	\$ -	\$ -
	\$ 681,010	\$ 597,094	\$ 627,697	\$ 600,138	Total IT Services	\$ 693,744	\$ 66,047	10.5%	\$ -	\$ -
551	\$ -	\$ -	\$ -	\$ -	Telecommunications Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
551	\$ -	\$ -	\$ -	\$ -	Telecommunications Benefits	\$ -	\$ -	0.0%	\$ -	\$ -
551	\$ 47,840	\$ 52,079	\$ 58,050	\$ 63,887	Telecommunications Materials & Services	\$ 58,050	\$ -	0.0%	\$ -	\$ -
	\$ 47,840	\$ 52,079	\$ 58,050	\$ 63,887	Total Telecommunications	\$ 58,050	\$ -	0.0%	\$ -	\$ -
	\$ 729,260	\$ 746,499	\$ 810,537	\$ 807,860	College Support Personnel	\$ 954,813	\$ 144,276	17.8%	\$ -	\$ -
	\$ 308,695	\$ 333,728	\$ 421,447	\$ 398,531	College Support Benefits	\$ 550,498	\$ 129,052	30.6%	\$ -	\$ -
	\$ 821,586	\$ 782,955	\$ 796,260	\$ 817,455	College Support Materials & Services	\$ 875,830	\$ 79,570	10.0%	\$ -	\$ -
	\$ 1,859,540	\$ 1,863,183	\$ 2,028,243	\$ 2,023,846	Total College Support	\$ 2,381,141	\$ 352,898	17.4%	\$ -	\$ -

Financial Aid

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
601	\$ -	\$ -	\$ -	\$ -	Financial Aid Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
601	\$ 36	\$ -	\$ -	\$ -	Financial Aid Benefits	\$ -	\$ -	0.0%	\$ -	\$ -
601	\$ 30,528	\$ 23,466	\$ 21,100	\$ 20,744	Financial Aid Materials & Services	\$ 21,100	\$ -	100.0%	\$ -	\$ -
	\$ 30,563	\$ 23,466	\$ 21,100	\$ 20,744	Total Financial Aid	\$ 21,100	\$ -	100.0%	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	Financial Aid Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
	\$ 36	\$ -	\$ -	\$ -	Financial Aid Benefits	\$ -	\$ -	0.0%	\$ -	\$ -
	\$ 30,528	\$ 23,466	\$ 21,100	\$ 20,744	Financial Aid Materials & Services	\$ 21,100	\$ -	100.0%	\$ -	\$ -
	\$ 30,563	\$ 23,466	\$ 21,100	\$ 20,744	Total Financial Aid	\$ 21,100	\$ -	100.0%	\$ -	\$ -

Facilities

Dept #	17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
701	\$ 121,132	\$ 142,034	\$ 152,033	\$ 140,204	Facilities Maintenance Personnel	\$ 122,962	\$ (29,072)	-20.5%	\$ -	\$ -
701	\$ 69,775	\$ 71,287	\$ 110,287	\$ 107,613	Facilities Maintenance Benefits	\$ 69,113	\$ (41,174)	-57.8%	\$ -	\$ -
701	\$ 107,227	\$ 98,543	\$ 94,289	\$ 94,402	Facilities Maintenance Materials & Services	\$ 94,289	\$ -	0.0%	\$ -	\$ -
	\$ 298,134	\$ 311,864	\$ 356,610	\$ 342,219	Total Facilities Maintenance	\$ 286,364	\$ (70,246)	-22.5%	\$ -	\$ -
702	\$ -	\$ -	\$ -	\$ -	Building Maintenance Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
702	\$ -	\$ -	\$ -	\$ -	Building Maintenance Benefits	\$ -	\$ -	0.0%	\$ -	\$ -
702	\$ 64,775	\$ 60,917	\$ 62,384	\$ 66,208	Building Maintenance Materials & Services	\$ 62,384	\$ -	0.0%	\$ -	\$ -
	\$ 64,775	\$ 60,917	\$ 62,384	\$ 66,208	Total Building Maintenance	\$ 62,384	\$ -	0.0%	\$ -	\$ -
703	\$ 49,880	\$ 64,831	\$ 66,684	\$ 67,010	Grounds Maintenance Personnel	\$ 69,164	\$ 2,481	3.8%	\$ -	\$ -
703	\$ 25,902	\$ 35,878	\$ 37,799	\$ 38,025	Grounds Maintenance Benefits	\$ 37,925	\$ 126	0.4%	\$ -	\$ -
703	\$ 7,803	\$ 5,347	\$ 8,936	\$ 5,727	Grounds Maintenance Materials & Services	\$ 8,936	\$ -	0.0%	\$ -	\$ -
	\$ 83,585	\$ 106,056	\$ 113,418	\$ 110,762	Total Grounds Maintenance	\$ 116,025	\$ 2,607	2.5%	\$ -	\$ -
704	\$ 202,786	\$ 163,461	\$ 138,336	\$ 124,503	Custodial Personnel	\$ 91,618	\$ (46,718)	-28.6%	\$ -	\$ -
704	\$ 121,380	\$ 82,658	\$ 77,004	\$ 69,303	Custodial Benefits	\$ 64,716	\$ (12,288)	-14.9%	\$ -	\$ -
704	\$ 18,822	\$ 16,719	\$ 13,863	\$ 13,822	Custodial Materials & Services	\$ 13,863	\$ -	0.0%	\$ -	\$ -
	\$ 342,988	\$ 262,838	\$ 229,203	\$ 207,628	Total Custodial	\$ 170,197	\$ (59,006)	-22.4%	\$ -	\$ -
705	\$ -	\$ -	\$ -	\$ -	Utilities Personnel	\$ -	\$ -	0.0%	\$ -	\$ -
705	\$ -	\$ -	\$ -	\$ -	Utilities Benefits	\$ -	\$ -	0.0%	\$ -	\$ -
705	\$ 240,581	\$ 254,103	\$ 255,736	\$ 255,736	Utilities Materials & Services	\$ 255,736	\$ -	0.0%	\$ -	\$ -
	\$ 240,581	\$ 254,103	\$ 255,736	\$ 255,736	Total Utilities	\$ 255,736	\$ -	0.0%	\$ -	\$ -
	\$ 373,797	\$ 370,326	\$ 357,053	\$ 331,717	Facilities Personnel	\$ 283,744	\$ (73,309)	-20.5%	\$ -	\$ -
	\$ 217,057	\$ 189,823	\$ 225,090	\$ 214,942	Facilities Benefits	\$ 171,754	\$ (53,336)	-23.7%	\$ -	\$ -
	\$ 439,209	\$ 435,629	\$ 435,208	\$ 435,895	Facilities Materials & Services	\$ 435,208	\$ -	0.0%	\$ -	\$ -
	\$ 1,030,064	\$ 995,778	\$ 1,017,351	\$ 982,554	Total Facilities	\$ 890,706	\$ (126,645)	-12.4%	\$ -	\$ -

Debt Service/Transfers/Contingencies Totals

17-18	18-19	19-20 Budget	19-20 Proj.	Description	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
\$ 5,077,899	\$ 5,205,875	\$ 5,152,046	\$ 4,930,446	TOTAL PERSONNEL	\$ 4,984,360	\$ (167,686)	-3.3%		
\$ 2,098,435	\$ 2,165,071	\$ 2,316,928	\$ 2,201,855	TOTAL BENEFITS	\$ 2,367,232	\$ 50,304	2.2%		
\$ 1,753,574	\$ 1,702,603	\$ 1,715,838	\$ 1,600,999	TOTAL MATERIALS & SERVICES	\$ 1,813,123	\$ 97,285	5.7%		
\$ 8,929,909	\$ 9,073,549	\$ 9,184,812	\$ 8,733,300	TOTAL OPERATING REQUIREMENTS	\$ 9,164,714	\$ (20,097)	-0.2%	\$ -	\$ -
\$ 31,955	\$ 29,425	\$ -	\$ 26,840	Total Other	\$ 24,173	\$ 24,173	0.0%	\$ -	\$ -
\$ 273,838	\$ -	\$ -	\$ 462,580	Transfer to OF Reserve Bond Premiums	\$ -	\$ -	0.0%		
\$ 5,000	\$ 5,000	\$ -		Transfers to Student Co-Curricular Fund	\$ -	\$ -	0.0%		
\$ 124,000	\$ -	\$ -		Transfers to General Reserve Fund	\$ -	\$ -	0.0%		
\$ 82,665	\$ 89,946	\$ 80,000	\$ 80,000	Transfers to Gorge Scholars	\$ 80,000	\$ -	0.0%		
\$ 10,225	\$ -	\$ -		Transfers to Federal Student Aid		\$ -	0.0%		
\$ 500	\$ -	\$ -	\$ -	Transfers to Grant Fund		\$ -	0.0%		
\$ -	\$ 96,000	\$ 96,000	\$ 96,000	Transfers to Enterprise Fund	\$ 96,000	\$ -	0.0%		
\$ -	\$ 20,000	\$ -		Transfers to Food Collaborative Study	\$ -	\$ -	0.0%		
\$ -	\$ -	\$ -		Transfers to Food Service Hospitality Pro	\$ 82,000	\$ 82,000	0.0%		
\$ -	\$ -	\$ -		Transfers to Community Education	\$ 146,000	\$ 146,000	0.0%		
\$ -	\$ -	\$ -	\$ -	Transfer to Series 2013 (Nix Property)	\$ 124,173	\$ 124,173	0.0%		
\$ 496,228	\$ 210,946	\$ 176,000	\$ 638,580	Total Transfers Out	\$ 528,173	\$ 352,173	200.1%	\$ -	\$ -
\$ -		\$ 234,794	\$ 234,794	Total Contingencies	\$ 260,000	\$ 25,206	10.7%		
\$ 31,955	\$ 29,425	\$ -	\$ 26,840	TOTAL DEBT SERVICE REQUIREMENTS	\$ 24,173	\$ 24,173	0.0%		
	\$ -	\$ 234,794	\$ 234,794	TOTAL CONTINGENCY REQUIREMENTS	\$ 260,000	\$ 25,206	10.7%		
\$ 496,228	\$ 210,946	\$ 176,000	\$ 638,580	TOTAL TRANSFERS TO OTHER FUNDS	\$ 528,173	\$ 352,173	200.1%		
\$ 9,458,092	\$ 9,313,920	\$ 9,595,606	\$ 9,633,514	TOTAL REQUIREMENTS	\$ 9,977,059	\$ 381,454	4.0%	\$ -	\$ -

Other Funds Descriptions

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Special Revenue Funds & Grant Funds

The Special Revenue fund is used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specific purposes. Key categories at Columbia Gorge Community College are:

- ✕ Career & Technical Education Grants
- ✕ Adult Basic Education Grants
- ✕ Small Business Development Center Grants
- ✕ Child Care Partners Grants
- ✕ Student Services Grants
- ✕ Academic Support Grants
- ✕ College Support Grants

Capital Project Funds

Currently, there are two active Capital Project fund accounts. One is for a property purchase in Hood River (often referred to as the “Nix Property”) related to the 2013 Full Faith and Credit Loan. Previously, principal payments were made out of this fund and interest was paid out of the General Fund. This fund was mostly expended in 2019-20 and future payments will need to come out of the General Fund or some other source.

The second Capital Project fund is for the new Treaty Oaks Skills Center and Resident Hall project that is to be constructed. This fund contains \$7.32M from the 2019 Full Faith and Credit General Obligation Bond used to match the \$7.32M State Capital project funds (50/50 cost split on a draw down basis) for a total project budget of \$14.64M plus interest earned throughout the project. Columbia Gorge Community College will break ground on this project during the summer of 2020. The current budget allocates \$1.17M for architecture, engineering and pre-construction services with a construction budget of \$10.05M in 2020-21.

Debt Service Fund

Payment schedules for Debt Service funds can be found in the Appendix. There are currently four Debt Service funds:

1. The Debt Service District G.O. Bond accounts for the accumulation of resources to pay the principal and interest on General Obligation Bonds, Series 2005 approved by district voters of Hood River and Wasco Counties. These bonds were refinanced in fiscal year 2012-13. These payments are made from tax collections.
2. The Pension Bond Debt Service Dept. Code 451 accounts for the accumulation of resources to pay the principal and interest on pension obligation bonds issued by the College in 2003 and has traditionally been paid out of the General Fund by allocating a percentage of payroll. Total payment due in 2020-21 will be \$382,719.5.

3. A Debt Service fund was created for the Full Faith and Credit Series 2013 that was utilized for the acquisition of the Nix Property. Payments were previously made out of the General Fund (interest) and a Capital Projects Fund (principal). Since no development activity is planned for this land, a debt service fund was established.
4. The newly established Debt Service fund for the Full Faith and Credit loan for the Skills Center – Campus Housing project. In 2020-21 the payment is \$294,800. A transfer from the newly established Project Reserves Fund will cover this payment.

Reserve Funds

Established in FY 2005-2006, the \$147,260 Reserve Fund for Facilities and Grounds Maintenance provides funding for long term facilities and grounds maintenance expenditures and could be used in future years to pay the debt service for the Nix property. In the 2020-21 Budget, \$123,840 will be transferred from the General Fund to pay the debt service for the Nix Property.

The General Reserve Fund is expected to start the 2020-21 year with a \$484,112 balance. in 2020-21, this fund was budgeted to make the \$250,000 payment for a new ERP system.

The Project Reserve Fund total of \$1,500,000 is recognized in 2019-20. This fund was established with the proceeds from a loan with the Port of The Dalles. It is to be used for debt service, program development or construction related to the Treaty Oaks Skills Center and Resident Housing project. It is projected to have a 2020-21 beginning fund balance of \$1,160,980.

Enterprise Funds

Enterprise Activities fund accounts are for self-supporting programs and activities. Revenues received in excess of requirements are not legally restricted and may support general college operations. Examples are the Building Lease Fund, Bookstore, Community Education, Customized Training, Elderhostel and the beginning of self-operations at the Café. Currently, only excess revenues from the Building Lease fund are budgeted to transfer to the General Fund.

Trust Agency Funds

These are mainly funds where the Columbia Gorge Community College serves as a fiduciary agent for other organizations.

First are the Student Club funds. These account for the financial activities of student organizations, including:

- ✕ The Student Council Fund
- ✕ The Phi Theta Kappa Fund
- ✕ Environmental Club Fund
- ✕ Student Nurse Association Fund
- ✕ Delta Energy Club
- ✕ Multicultural Club

Other trust agency funds, which are restricted for very specific purposes, include:

- ✕ Federal Student Aid Fund
- ✕ Pell Grant
- ✕ Federal Supplemental Educational Opportunity Grant
- ✕ Federal Work-Study
- ✕ Scholarship Fund accounts for the receipt and distribution of third-party scholarships

Other Funds

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Note: Inactive Grants are grants that the budget managers have identified as having no spending activity in 2020-21 and little potential of having spending. In some cases, they may have some remaining fund balances.

NSF ATE - Projects Grant

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
		\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ -				
224	\$ 78,044	\$ 29,510	\$ 93,178	\$ -	Total NSF ATE - Projects Grant Revenues	\$ -	\$ (93,178)	-100%		
	\$ 78,044	\$ 29,510	\$ 93,178	\$ -	TOTAL RESOURCES	\$ -	\$ (93,178)	-100%		
224	\$ 31,388	\$ 3,376	\$ 42,027	\$ -	-NSF ATE-MEETIN-Personnel	\$ -	\$ (42,027)	-100%		
224	\$ 23,667	\$ 17,975	\$ 10,847	\$ -	-NSF ATE-MEETIN-Benefits	\$ -	\$ (10,847)	-100%		
224	\$ 22,990	\$ 8,159	\$ 40,304	\$ -	-NSF ATE-MEETIN-Materials&Services	\$ -	\$ (40,304)	-100%		
	\$ 78,044	\$ 29,510	\$ 93,178	\$ -	Total NSF ATE Projects Grant Expenses	\$ -	\$ (93,178)	-100%		
					Total Transfers Out					
	\$ 78,044	\$ 29,510	\$ 93,178	\$ -	TOTAL REQUIREMENTS	\$ -	\$ (93,178)	-100%		
	\$ -	\$ -	\$ -	\$ -	ENDING FUND BALANCE	\$ -				

Career Pathways Innovation Fund

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
		\$ (18,571)	\$ 17,031	\$ -	BEGINNING FUND BALANCE	\$ -				
270	\$ 24,992	\$ 37,046	\$ 15,000	\$ 15,000	Total Career Pathways Revenues	\$ 37,000	\$ 22,000	147%		
	\$ 24,992	\$ 18,474	\$ 32,031	\$ 15,000	TOTAL RESOURCES	\$ 37,000				
270	\$ 32,498	\$ 12,629	\$ 21,930	\$ 10,325	Career Pathways - Personnel	\$ 10,029	\$ (11,901)	-54%		
270	\$ 9,875	\$ 4,965	\$ 6,803	\$ 3,402	Career Pathways - Benefits	\$ 4,690	\$ (2,113)	-31%		
270	\$ 1,190	\$ 880	\$ 2,547	\$ 1,274	Career Pathways - Materials&Services	\$ 2,547	\$ -	0%		
	\$ 43,563	\$ 18,474	\$ 31,280	\$ 15,000	Total Career Pathways Expenses	\$ 17,266	\$ (14,014)	-45%		
					Total Transfers Out					
	\$ 43,563	\$ 18,474	\$ 31,280	\$ 15,000	TOTAL REQUIREMENTS	\$ 17,266	\$ (14,014)	-45%		
	\$ (18,571)	\$ -	\$ 751	\$ -	ENDING FUND BALANCE	\$ 19,734				

Renewable Engery (MTECH) Program

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 6,143	\$ 10,266	\$ 7,119	\$ 2,514	BEGINNING FUND BALANCE	\$ 2,514				
289	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	Total Caithness for RET Revenues	\$ 15,000	\$ -	0%		
	\$ 21,143	\$ 25,266	\$ 22,119	\$ 17,514	TOTAL RESOURCES	\$ 17,514	\$ (4,605)	-21%		
289	\$ 2,344	\$ 17,044	\$ 8,000	\$ 8,000	PT-CAITHNESS-IN-Personnel	\$ 8,000	\$ -	0%		
289	\$ 1,078	\$ 4,386	\$ 2,000	\$ 2,000	PT-CAITHNESS-IN-Benefits	\$ 2,000	\$ -	0%		
289	\$ 7,455	\$ 1,321	\$ 5,000	\$ 5,000	PT-CAITHNESS-IN-Materials&Services	\$ 5,000	\$ -	0%		
	\$ 10,877	\$ 22,751	\$ 15,000	\$ 15,000	Total Caithness For RET Expenses	\$ 15,000	\$ -	0%		
					Total Transfers Out		\$ -			
	\$ 10,877	\$ 22,751	\$ 15,000	\$ 15,000	TOTAL REQUIREMENTS	\$ 15,000	\$ -	0%		
	\$ 10,266	\$ 2,514	\$ 7,119	\$ 2,514	ENDING FUND BALANCE	\$ 2,514				

Summary

	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 6,143	\$ (8,306)	\$ 24,150	\$ 2,514	Beginning Fund Balance	\$ 2,514				
	\$ 118,035	\$ 81,555	\$ 123,178	\$ 30,000	Revenue	\$ 52,000	\$ (71,178)	-58%		
					Transfer In From The General Fund					
					Transfer in From Other Funds					
	\$ 124,178	\$ 73,250	\$ 147,328	\$ 32,514	Total Resources	\$ 54,514	\$ (92,814)	-63%		
	\$ 66,229	\$ 33,049	\$ 71,957	\$ 18,325	Personnel	\$ 18,029	\$ (53,928)	-75%		
	\$ 34,620	\$ 27,326	\$ 19,650	\$ 5,402	OPE	\$ 6,690	\$ (12,960)	-66%		
	\$ 31,635	\$ 10,360	\$ 47,851	\$ 6,274	M&S	\$ 7,547	\$ (40,304)	-84%		
	\$ 132,484	\$ 70,736	\$ 139,458	\$ 30,000	Expenses	\$ 32,266	\$ (107,192)	-77%		
	\$ -	\$ -	\$ -	\$ -	Transfer Out to General Fund	\$ -				
					Transfer Out to Other Funds					
	\$ 132,484	\$ 70,736	\$ 139,458	\$ 30,000	Total Requirements	\$ 32,266	\$ (107,192)	-77%		
	\$ (8,306)	\$ 2,514	\$ 7,870	\$ 2,514	Ending Fund Balance	\$ 22,248				

Title II AEFLA Comp Grant

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ -				
240	\$ 114,284	\$ 77,654	\$ 35,582	\$ 49,897	Title II AEFLA Comp Grant Revenues	\$ 108,505	\$ 72,923	205%		
	\$ 114,284	\$ 77,654	\$ 35,582	\$ 49,897	TOTAL RESOURCES	\$ 108,505	\$ 72,923	205%		
240	\$ 68,548	\$ 39,899	\$ 10,288	\$ 31,403	DEV-TITLE II A--Personnel	\$ 78,836	\$ 68,548	666%		
240	\$ 35,985	\$ 11,625	\$ 4,524	\$ 10,386	DEV-TITLE II A--Benefits	\$ 15,366	\$ 10,842	240%		
240	\$ 9,751	\$ 26,129	\$ 20,770	\$ 8,109	DEV-TITLE II A--Materials&Services	\$ 14,303	\$ (6,467)	-31%		
	\$ 114,284	\$ 77,654	\$ 35,582	\$ 49,897	Title II AEFLA Comp Grant Expenses	\$ 108,505	\$ 72,923	205%		
	Total Transfers Out									
	\$ 114,284	\$ 77,654	\$ 35,582	\$ 49,897	TOTAL REQUIREMENTS	\$ 108,505	\$ 72,923	205%		
	\$ -	\$ -	\$ 0	\$ -	ENDING FUND BALANCE	\$ 0				

ECWIB - Title 1B Youth

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ (3,901)	\$ -	\$ 985	BEGINNING FUND BALANCE	\$ (0)				
241	\$ 70,755	\$ 140,076	\$ 122,028	\$ 122,028	ECWIB - Title 1B Youth Revenues	\$ 105,000	\$ (17,028)	-14%		
	\$ 70,755	\$ 136,174	\$ 122,028	\$ 123,013	TOTAL RESOURCES	\$ 105,000	\$ (17,028)	-14%		
241	\$ 43,013	\$ 99,837	\$ 69,651	\$ 70,636	DEV-ECWIB-T1B-I-Personnel	\$ 44,543	\$ (25,108)	-36%		
241	\$ 18,926	\$ 30,900	\$ 31,407	\$ 31,407	DEV-ECWIB-T1B-I-Benefits	\$ 20,372	\$ (11,035)	-35%		
241	\$ 12,718	\$ 4,452	\$ 20,969	\$ 20,969	DEV-ECWIB-T1B-I-Materials&Services	\$ 27,000	\$ 6,031	29%		
	\$ 74,657	\$ 135,189	\$ 122,028	\$ 123,013	ECWIB - Title 1B Youth Expenses	\$ 91,915	\$ (30,113)	-25%		
	Total Transfers Out									
	\$ 74,657	\$ 135,189	\$ 122,028	\$ 123,013	TOTAL REQUIREMENTS	\$ 91,915	\$ (30,113)	-25%		
	\$ (3,901)	\$ 985	\$ (0)	\$ 0	ENDING FUND BALANCE	\$ 13,084				

ECWIB Dislocated Workers

Dept#					Department/Account	20-21			20-21	20-21
	17-18	18-19	19-20 Budg	19-20 Proj		Proposed	\$ Change	% Change	Approved	Adopted
247		\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ -				
	\$ -	\$ -	\$ -	\$ -	DISLOCATED WORKERS Revenues	\$ 98,000	\$ 98,000			
	\$ -	\$ -	\$ -	\$ -	TOTAL RESOURCES	\$ 98,000	\$ 98,000			
247	\$ -	\$ -	\$ -	\$ -	DISLOCATED WORKER-Personnel	\$ 56,885	\$ 56,885			
247	\$ -	\$ -	\$ -	\$ -	DISLOCATED WORKER-Benefits	\$ 28,052	\$ 28,052			
247	\$ -	\$ -	\$ -	\$ -	DISLOCATED WORKER-Materials&Services	\$ 2,452	\$ 2,452			
	\$ -	\$ -	\$ -	\$ -	Total NSF ATE Projects Grant Expenses	\$ 87,389	\$ 87,389			
	\$ -				Total Transfers Out					
	\$ -	\$ -	\$ -	\$ -	TOTAL REQUIREMENTS	\$ 87,389	\$ 87,389			
	\$ -									
	\$ -	\$ -	\$ -	\$ -	ENDING FUND BALANCE	\$ 10,611				

ECWIB Title 1B Adult

Dept#					Department/Account	20-21			20-21	20-21
	17-18	18-19	19-20 Budg	19-20 Proj		Proposed	\$ Change	% Change	Approved	Adopted
	\$ -	\$ (3)	\$ -	\$ 4,121	BEGINNING FUND BALANCE	\$ 4,121				
248	\$ 58,123	\$ 246,250	\$ 90,270	\$ 90,270	ECWIB Title 1B D/Wated Worker Revenues	\$ 90,449	\$ 179	0%		
	\$ 58,123	\$ 246,248	\$ 90,270	\$ 94,391	TOTAL RESOURCES	\$ 94,570	\$ 4,300	5%		
248	\$ 32,214	\$ 100,352	\$ 49,344	\$ 49,344	Title 1B Adult - Personnel	\$ 46,663	\$ (2,681)	\$ (0)		
248	\$ 11,119	\$ 42,952	\$ 24,284	\$ 24,284	Title 1B Adult -Benefits	\$ 23,081	\$ (1,203)	\$ (0)		
248	\$ 14,793	\$ 98,822	\$ 16,642	\$ 16,642	Title 1B Adult - Materials&Services	\$ 24,827	\$ 8,184	\$ 0		
	\$ 58,126	\$ 242,126	\$ 90,270	\$ 90,270	Title 1B Adult Expenses	\$ 94,571	\$ 4,301	\$ 0		
					Total Transfers Out					
	\$ 58,126	\$ 242,126	\$ 90,270	\$ 90,270	TOTAL REQUIREMENTS	\$ 94,571	\$ 4,301	5%		
	\$ (3)	\$ 4,121	\$ 0	\$ 4,121	ENDING FUND BALANCE	\$ (0)				

ECWIB Title 1B D/W Program

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ (4)	\$ (4)	BEGINNING FUND BALANCE	\$ 0				
249	\$ -	\$ 5,627	\$ 104,369	\$ 104,373	ECWIB Title 1B D/W Revenues	\$ 68,532	\$ (35,837)	-34%		
	\$ -	\$ 5,627	\$ 104,365	\$ 104,369	TOTAL RESOURCES	\$ 68,532	\$ (35,833)	-34%		
249	\$ -	\$ 4,458	\$ 49,344	\$ 49,344	ECWIB Title 1B D/W Program - Personnel	\$ 35,840	\$ (13,504)	-27%		
249	\$ -	\$ 1,169	\$ 24,284	\$ 24,284	ECWIB Title 1B D/W Program -Benefits	\$ 18,449	\$ (5,835)	-24%		
249	\$ -	\$ 4	\$ 30,742	\$ 30,742	ECWIB Title 1B D/W Program - Materials&Services	\$ 9,657	\$ (21,085)	-69%		
	\$ -	\$ 5,631	\$ 104,369	\$ 104,369	ECWIB Title 1B D/W Program Expenses	\$ 63,946	\$ (40,423)	-39%		
					Total Transfers Out					
	\$ -	\$ 5,631	\$ 104,369	\$ 104,369	TOTAL REQUIREMENTS	\$ 63,946	\$ (40,423)	-39%		
	\$ -	\$ (4)	\$ (4)	\$ 0	ENDING FUND BALANCE	\$ 4,587				

Gorge Literacy

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ 650	\$ 1,470	\$ 1,470	BEGINNING FUND BALANCE	\$ 2,247				
251	\$ 1,175	\$ 2,075	\$ 1,000	\$ 1,850	Gorge Literacy Revenues	\$ 1,000	\$ -	0%		
	\$ 1,175	\$ 2,725	\$ 2,470	\$ 3,320	TOTAL RESOURCES	\$ 3,247	\$ 777	31%		
251					Gorge Literacy - Personnel	\$ -				
251					Gorge Literacy -Benefits	\$ -				
251	\$ 525	\$ 1,255	\$ 1,000	\$ 1,073	Gorge Literacy - Materials&Services	\$ 1,000	\$ -	0%		
	\$ 525	\$ 1,255	\$ 1,000	\$ 1,073	Gorge Literacy Expenses	\$ 1,000	\$ -	0%		
					Total Transfers Out					
	\$ 525	\$ 1,255	\$ 1,000	\$ 1,073	TOTAL REQUIREMENTS	\$ 1,000	\$ -	0%		
	\$ 650	\$ 1,470	\$ 1,470	\$ 2,247	ENDING FUND BALANCE	\$ 2,247				

Title II Program Income

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 21,630	\$ 30,239	\$ 41,180	\$ 41,180	BEGINNING FUND BALANCE	\$ 41,180				
253	\$ 10,515	\$ 11,040	\$ -	\$ -	Title II Program Income Revenues	\$ -	\$ -			
	\$ 32,145	\$ 41,279	\$ 41,180	\$ 41,180	TOTAL RESOURCES	\$ 41,180	\$ -	0%		
253	\$ -	\$ 91	\$ -	\$ -	ECWIB Title 1B D/W Program - Personnel	\$ 12,158	\$ 12,158			\$ -
253	\$ -	\$ 9	\$ -	\$ -	ECWIB Title 1B D/W Program -Benefits	\$ 3,235	\$ 3,235			\$ -
253	\$ 1,906	\$ -	\$ -	\$ -	ECWIB Title 1B D/W Program - Materials&Services	\$ -	\$ -			\$ -
	\$ 1,906	\$ 99	\$ -	\$ -	Title II Program Income Fund Expenses	\$ 15,393	\$ 15,393			
					Total Transfers Out					
	\$ 1,906	\$ 99	\$ -	\$ -	TOTAL REQUIREMENTS	\$ 15,393	\$ 15,393			
	\$ 30,239	\$ 41,180	\$ 41,180	\$ 41,180	ENDING FUND BALANCE	\$ 25,787				

STEP-SNAP Program

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ 2,668	\$ 2,668	\$ 2,668	BEGINNING FUND BALANCE	\$ 2,668				
271	\$ -	\$ -	\$ -	\$ -	STEP-SNAP Program Revenues	\$ 15,000	\$ 15,000			
	\$ -	\$ 2,668	\$ 2,668	\$ 2,668	TOTAL RESOURCES	\$ 17,668	\$ 15,000	562%		
271	\$ -	\$ -	\$ -	\$ -	STEP-SNAP Program - Personnel	\$ -	\$ -			
271	\$ -	\$ -	\$ -	\$ -	STEP-SNAP Program -Benefits	\$ -	\$ -			
271	\$ -	\$ -	\$ -	\$ -	STEP-SNAP Program - Materials&Services	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	STEP-SNAP Program Expenses	\$ -	\$ -			
					Total Transfers Out					
	\$ -	\$ -	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ -	\$ 2,668	\$ 2,668	\$ 2,668	ENDING FUND BALANCE	\$ 17,668				

Oregon Pathway to Opportunity

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ 19,903	\$ 19,903	BEGINNING FUND BALANCE	\$ 0			\$ -	
295	\$ -	\$ 20,000	\$ -	\$ -	Oregon Path to Opportunity Revenues	\$ 15,000	\$ 15,000			
	\$ -	\$ 20,000	\$ 19,903	\$ 19,903	TOTAL RESOURCES	\$ 15,000	\$ (4,902)	-25%		\$ -
295	\$ -	\$ -	\$ 14,000	\$ 14,089	Oregon Path to Opportunity - Personnel	\$ 12,000	\$ (2,000)	-14%		\$ -
295	\$ -	\$ -	\$ 4,703	\$ 5,014	Oregon Path to Opportunity -Benefits	\$ 2,500	\$ (2,203)	-47%		\$ -
295	\$ -	\$ 97	\$ 1,200	\$ 799	Oregon Path to Opportunity - Materials&Services	\$ 500	\$ (700)	-58%		\$ -
	\$ -	\$ 97	\$ 19,903	\$ 19,902	Oregon Path to Opportunity Expenses	\$ 15,000	\$ (4,903)	-25%		\$ -
					Total Transfers Out					
	\$ -	\$ 97	\$ 19,903	\$ 19,902	TOTAL REQUIREMENTS	\$ 15,000	\$ (4,903)	-25%		
	\$ -	\$ 19,903	\$ (0)	\$ 0	ENDING FUND BALANCE	\$ 0				

Summary

	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 21,630	\$ 29,653	\$ 65,217	\$ 70,323	Beginning Fund Balance	\$ 50,216				
	\$ 254,852	\$ 502,722	\$ 353,251	\$ 368,418	Revenue	\$ 501,486	\$ 148,235	42%		
					Transfer In From The General Fund					
					Transfer in From Other Funds					
	\$ 276,482	\$ 532,375	\$ 418,466	\$ 438,742	Total Resources	\$ 551,702	\$ 133,237	32%		
	\$ 143,775	\$ 244,637	\$ 192,627	\$ 214,816	Personnel	\$ 286,925	\$ 94,298	49%		
	\$ 66,030	\$ 86,655	\$ 89,202	\$ 95,374	OPE	\$ 111,054	\$ 21,853	24%		
	\$ 39,692	\$ 130,759	\$ 91,323	\$ 78,334	M&S	\$ 79,739	\$ (11,584)	-13%		
	\$ 249,497	\$ 462,051	\$ 373,151	\$ 388,525	Expenses	\$ 477,718	\$ 104,567	28%		
	\$ -	\$ -	\$ -	\$ -	Transfer Out to General Fund	\$ -				
					Transfer Out to Other Funds					
	\$ 249,497	\$ 462,051	\$ 373,151	\$ 388,525	Total Requirements	\$ 477,718	\$ 104,567	28%		
	\$ 26,985	\$ 70,323	\$ 45,314	\$ 50,217	Ending Fund Balance	\$ 73,984				

SBDC Portable Assistance Grant (Grant spent out 2017-18 Fiscal Year)

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ -				
223	\$ 10,000	\$ -	\$ -	\$ -	Total SBDC Portable Assistance Grant Revenues	\$ -	\$ -			
	\$ 10,000	\$ -	\$ -	\$ -	TOTAL RESOURCES	\$ -	\$ -			
223	\$ 8,174	\$ -	\$ -	\$ -	-SBDC PORTABLE -Personnel	\$ -	\$ -			
223	\$ 1,826	\$ -	\$ -	\$ -	-SBDC PORTABLE -Benefits	\$ -	\$ -			
223	\$ -	\$ -	\$ -	\$ -	-SBDC PORTABLE -Materials&Services	\$ -	\$ -			
	\$ 10,000	\$ -	\$ -	\$ -	Total SBDC Portable Assistance Grant Expenses	\$ -	\$ -			
					Total Transfers Out					
	\$ 10,000	\$ -	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	ENDING FUND BALANCE	\$ -				

SBDC Local Grant - The Ford Family Foundation Supporting Rural Entrepreneurship

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 5,111	\$ 4,079	\$ 16,048	\$ 16,048	BEGINNING FUND BALANCE	\$ 7,038				
226	\$ (112)	\$ 17,510	\$ 17,510	\$ 17,510	Total SBDC Local Grant Revenues	\$ 21,755	\$ 4,245	24%		
						\$ -				
	\$ 4,999	\$ 21,589	\$ 33,558	\$ 33,558	TOTAL RESOURCES	\$ 28,793	\$ (4,765)	-14%		
226	\$ -	\$ -	\$ 8,000	\$ 8,000	SBDC L-MISCELLA-Personnel	\$ 8,000	\$ -	0%		
226	\$ -	\$ -	\$ 2,320	\$ 2,320	SBDC L-MISCELLA-Benefits	\$ 2,320	\$ -	0%		
226	\$ 921	\$ 5,541	\$ 16,200	\$ 16,200	SBDC L-MISCELLA-Materials&Services	\$ 9,463	\$ (6,737)	-42%		
	\$ 921	\$ 5,541	\$ 26,520	\$ 26,520	Total SBDC Local Grant Expenses	\$ 19,783	\$ (6,737)	-25%		
					Total Transfers Out					
	\$ 921	\$ 5,541	\$ 26,520	\$ 26,520	TOTAL REQUIREMENTS	\$ 19,783	\$ (6,737)	-25%		
	\$ 4,079	\$ 16,048	\$ 7,038	\$ 7,038	ENDING FUND BALANCE	\$ 9,010				

SBDC Program Income Fund - Restricted

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 41,820	\$ 47,583	\$ 49,808	\$ 49,808	BEGINNING FUND BALANCE	\$ 31,402				
227	\$ 10,833	\$ 4,773	\$ 6,000	\$ 6,000	Total SBDC Program Income Revenues	\$ 19,594	\$ 13,594	227%		
	\$ 52,653	\$ 52,356	\$ 55,808	\$ 55,808	TOTAL RESOURCES	\$ 50,996	\$ (4,812)	-9%		
227					SI-SBDC PROG-ME-Personnel	\$ -				
227					SI-SBDC PROG-ME-Benefits	\$ -				
227	\$ 5,070	\$ 2,548	\$ 38,000	\$ 24,406	SI-SBDC PROG-ME-Materials&Services	\$ 38,000	\$ -	0%		
	\$ 5,070	\$ 2,548	\$ 38,000	\$ 24,406	Total SBDC Program Income Expenses	\$ 38,000	\$ -	0%		
					Total Transfers Out					
	\$ 5,070	\$ 2,548	\$ 38,000	\$ 24,406	TOTAL REQUIREMENTS	\$ 38,000	\$ -	0%		
	\$ 47,583	\$ 49,808	\$ 17,808	\$ 31,402	ENDING FUND BALANCE	\$ 12,996				

SBDC Federal Grant - SBA Annual Funding (note: \$44,000 institution cash match required)

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ -				
228	\$ 33,995	\$ 25,673	\$ 49,897	\$ 49,897	Total SBDC Federal Grant Revenues	\$ 45,893	\$ (4,005)	-8%		
	\$ 33,995	\$ 25,673	\$ 49,897	\$ 49,897	TOTAL RESOURCES	\$ 45,893	\$ (4,005)	-8%		
228	\$ 26,159	\$ 19,430	\$ 27,443	\$ 27,443	SI-FED SBA SB-L-Personnel	\$ 32,325	\$ 4,882	18%		
228	\$ 7,835	\$ 6,243	\$ 22,454	\$ 22,454	SI-FED SBA SB-L-Benefits	\$ 13,568	\$ (8,886)	-40%		
228					SI-FED SBA SB-L-Materials&Services	\$ -				
	\$ 33,995	\$ 25,673	\$ 49,897	\$ 49,897	Total SBDC Federal Grant Expenses	\$ 45,893	\$ (4,005)	-8%		
					Total Transfers Out					
	\$ 33,995	\$ 25,673	\$ 49,897	\$ 49,897	TOTAL REQUIREMENTS	\$ 45,893	\$ (4,005)	-8%		
	\$ -	\$ -	\$ -	\$ -	ENDING FUND BALANCE	\$ -				

SBDC State Grant - Business Oregon Annual Program Funding

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ -				
229	\$ 54,141	\$ 89,859	\$ 72,000	\$ 72,000	Total SBDC State Support Revenues	\$ 33,027	\$ (38,973)	-54%		
	\$ 54,141	\$ 89,859	\$ 72,000	\$ 72,000	TOTAL RESOURCES	\$ 33,027	\$ (38,973)	-54%		
229	\$ 41,409	\$ 66,477	\$ 41,007	\$ 41,007	SI-ST SBDC GR-P-Personnel	\$ 26,094	\$ (14,913)	-36%		
229	\$ 12,733	\$ 23,382	\$ 30,993	\$ 30,993	SI-ST SBDC GR-P-Benefits	\$ 6,933	\$ (24,060)	-78%		
229					SI-ST SBDC GR-P-Materials&Services	\$ -				
	\$ 54,141	\$ 89,859	\$ 72,000	\$ 72,000	Total SBDC Local Grant Expenses	\$ 33,027	\$ (38,973)	-54%		
					Total Transfers Out					
	\$ 54,141	\$ 89,859	\$ 72,000	\$ 72,000	TOTAL REQUIREMENTS	\$ 33,027	\$ (38,973)	-54%		
	\$ -	\$ -	\$ -	\$ -	ENDING FUND BALANCE	\$ -				

Summary

	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 46,932	\$ 51,662	\$ 65,855	\$ 65,855	Beginning Fund Balance	\$ 38,439				
	\$ 108,858	\$ 137,814	\$ 145,407	\$ 145,407	Revenue	\$ 120,269	\$ (25,139)	-17%		
					Transfer In From The General Fund					
					Transfer in From Other Funds					
	\$ 155,789	\$ 189,476	\$ 211,262	\$ 211,262	Total Resources	\$ 158,708	\$ (52,555)	-25%		
	\$ 75,742	\$ 85,907	\$ 76,450	\$ 76,450	Personnel	\$ 66,419	\$ (10,031)	-13%		
	\$ 22,394	\$ 29,625	\$ 55,767	\$ 55,767	OPE	\$ 22,821	\$ (32,946)	-59%		
	\$ 5,991	\$ 8,090	\$ 54,200	\$ 40,606	M&S	\$ 47,463	\$ (6,737)	-12%		
	\$ 104,127	\$ 123,621	\$ 186,417	\$ 172,823	Expenses	\$ 136,703	\$ (49,715)	-27%		
	\$ -	\$ -	\$ -	\$ -	Transfer Out to General Fund	\$ -				
	\$ -				Transfer Out to Other Funds					
	\$ 104,127	\$ 123,621	\$ 186,417	\$ 172,823	Total Requirements	\$ 136,703	\$ (49,715)	-27%		
	\$ 51,662	\$ 65,855	\$ 24,845	\$ 38,439	Ending Fund Balance	\$ 22,005				

Early Learning Division

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ 45	\$ -	\$ 4	BEGINNING FUND BALANCE	\$ 1,304				
275	\$ 151,414	\$ 215,653	\$ 194,925	\$ 194,925	Early Learning Division Revenues	\$ 273,885	\$ 78,960	41%		
	\$ 151,414	\$ 215,698	\$ 194,925	\$ 194,930	TOTAL RESOURCES	\$ 275,189				
275	\$ 73,981	\$ 100,528	\$ 171,123	\$ 171,123	Early Learning Division - Personnel	\$ 149,494	\$ (21,629)	-13%		
275	\$ 36,037	\$ 46,303	\$ -	\$ -	Early Learning Division - Benefits	\$ 88,222	\$ 88,222			
275	\$ 41,351	\$ 68,862	\$ 22,503	\$ 22,503	Early Learning Division - Materials&Services	\$ 22,503	\$ -	0%		
	\$ 151,369	\$ 215,693	\$ 193,626	\$ 193,626	Early Learning Division Expenses	\$ 260,219	\$ 66,593	34%		
					Total Transfers Out					
	\$ 151,369	\$ 215,693	\$ 193,626	\$ 193,626	TOTAL REQUIREMENTS	\$ 260,219	\$ 66,593	34%		
	\$ 45	\$ 4	\$ 1,299	\$ 1,304	ENDING FUND BALANCE	\$ 14,970				

Child Care Partners Program Income

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 39,544	\$ 47,150	\$ 55,648	\$ 58,077	BEGINNING FUND BALANCE	\$ 58,077				
276	\$ 8,811	\$ 12,221	\$ 30,283	\$ 30,283	Child Care Partners Program Income Revenues	\$ 31,797	\$ 1,514	5%		
	\$ 48,355	\$ 59,371	\$ 85,931	\$ 88,360	TOTAL RESOURCES	\$ 89,874	\$ 3,942	5%		
276					Child Care Partners Program Income - Personnel		\$ -			
276		\$ -	\$ -	\$ -	Child Care Partners Program Income - Benefits	\$ -	\$ -			
276	\$ 1,205	\$ 1,295	\$ 30,283	\$ 30,283	Child Care Partners Program Income - Materials&Services	\$ 30,283	\$ -	0%		
	\$ 1,205	\$ 1,295	\$ 30,283	\$ 30,283	Child Care Partners Program Income Expenses	\$ 30,283	\$ -	0%		
					Total Transfers Out					
	\$ 1,205	\$ 1,295	\$ 30,283	\$ 30,283	TOTAL REQUIREMENTS	\$ 30,283	\$ -	0%		
	\$ 47,150	\$ 58,077	\$ 55,648	\$ 58,077	ENDING FUND BALANCE	\$ 59,590				

Child Care Partners Misc Grants

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 6,023	\$ 9,215	\$ 9,215	\$ 14,047	BEGINNING FUND BALANCE	\$ 4,832				
280	\$ 5,000	\$ 5,000	\$ 5,985	\$ 5,985	Child Care Partners Misc Grants Revenues	\$ 6,284	\$ 299	5%		
	\$ 11,023	\$ 14,215	\$ 15,200	\$ 20,032	TOTAL RESOURCES	\$ 11,116				
280	\$ 1,015	\$ -	\$ 1,500	\$ 1,500	Child Care Partners Misc Grants - Personnel	\$ 1,575	\$ 75	5%		
280	\$ -	\$ -	\$ -	\$ -	Child Care Partners Misc Grants - Benefits	\$ -	\$ -			
280	\$ 793	\$ 168	\$ 13,700	\$ 13,700	Child Care Partners Misc Grants - Materials&Services	\$ 9,540	\$ (4,160)	-30%		
	\$ 1,808	\$ 168	\$ 15,200	\$ 15,200	Child Care Partners Misc Grants Expenses	\$ 11,115	\$ (4,085)	-27%		
					Total Transfers Out					
	\$ 1,808	\$ 168	\$ 15,200	\$ 15,200	TOTAL REQUIREMENTS	\$ 11,115	\$ (4,085)	-27%		
	\$ 9,215	\$ 14,047	\$ -	\$ 4,832	ENDING FUND BALANCE	\$ 0				

Spanish Language Focus for Childcare Network

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ 14,303	\$ (9,764)	BEGINNING FUND BALANCE	\$ (9,764)				
281	\$ 33,103	\$ 24,918	\$ 33,106	\$ 33,106	Spanish Language Focus for Childcare Network	\$ 34,099	\$ 993	3%		
	\$ 33,103	\$ 24,918	\$ 47,409	\$ 23,342	TOTAL RESOURCES	\$ 24,335	\$ (23,073)	-49%		
281	\$ 21,718	\$ 21,927	\$ 30,377	\$ 30,377	Spanish Language Focus for Childcare - Personnel	\$ 15,189	\$ (15,189)	-50%		
281	\$ 10,975	\$ 12,755	\$ -	\$ -	Spanish Language Focus for Childcare - Benefits	\$ -	\$ -			
281	\$ 411	\$ -	\$ 2,728	\$ 2,728	Spanish Language Focus for Childcare - Materials&Services	\$ 2,235	\$ (493)	-18%		
	\$ 33,103	\$ 34,682	\$ 33,106	\$ 33,106	Total Spanish Language Focus for Childcare Expenses	\$ 17,424	\$ (15,682)	-47%		
					Total Transfers Out					
	\$ 33,103	\$ 34,682	\$ 33,106	\$ 33,106	TOTAL REQUIREMENTS	\$ 17,424	\$ (15,682)	-47%		
	\$ -	\$ (9,764)	\$ 14,303	\$ (9,764)	ENDING FUND BALANCE	\$ 6,912				

Spanish Cohort

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ (31)	\$ -	\$ -	BEGINNING FUND BALANCE	\$ -				
291	\$ -	\$ 6,163	\$ 5,529	\$ 2,764	Spanish Cohort Revenues	\$ -	\$ (5,529)	-100%		
	\$ -	\$ 6,132	\$ 5,529	\$ 2,764	TOTAL RESOURCES	\$ -	\$ (5,529)	-100%		
291		\$ 3,370	\$ -	\$ -	Spanish Cohort - Personnel	\$ -	\$ -	0%		
291		\$ 2,159	\$ -	\$ -	Spanish Cohort - Benefits	\$ -	\$ -	0%		
291		\$ 603	\$ 5,529	\$ 2,764	Spanish Cohort - Materials&Services	\$ -	\$ (5,529)	-100%		
	\$ -	\$ 6,132	\$ 5,529	\$ 2,764	Spanish Cohort Expenses	\$ -	\$ (5,529)	-100%		
					Total Transfers Out					
	\$ -	\$ 6,132	\$ 5,529	\$ 2,764	TOTAL REQUIREMENTS	\$ -	\$ (5,529)	-100%		
	\$ -	\$ -	\$ -	\$ -	ENDING FUND BALANCE	\$ -				

CCDF - Child Care Development Fund

Dept#	17-18	18-19	Current 20 Budg	19- 20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ 0				
298	\$ -	\$ -	\$ 254,340	\$ 127,170	Child Care Partners Program Income Revenues	\$ 159,375	\$ (94,965)	-37%		
	\$ -	\$ -	\$ 254,340	\$ 127,170	TOTAL RESOURCES	\$ 159,375	\$ (94,964)	-37%		
298	\$ -	\$ -	\$ 103,500	\$ 51,750	Child Care Partners Program Income - Personnel	\$ 47,819	\$ (55,681)	-54%		
298	\$ -	\$ -	\$ 62,710	\$ 31,355	Child Care Partners Program Income - Benefits	\$ 23,846	\$ (38,864)	-62%		
298	\$ -	\$ -	\$ 87,711	\$ 44,065	Child Care Partners Program Income - Materials&Services	\$ 87,711	\$ -	0%		
	\$ -	\$ -	\$ 253,920	\$ 127,170	Child Care Partners Program Income Expenses	\$ 159,376	\$ (94,545)	-37%		
					Total Transfers Out					
	\$ -	\$ -	\$ 253,920	\$ 127,170	TOTAL REQUIREMENTS	\$ 159,376	\$ (94,545)	-37%		
	\$ -	\$ -	\$ 419	\$ 0	ENDING FUND BALANCE	\$ (0)				

Summary									
17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
\$ 45,567	\$ 56,379	\$ 79,166	\$ 62,364	Beginning Fund Balance	\$ 54,449				
\$ 198,328	\$ 263,955	\$ 524,167	\$ 394,233	Revenue	\$ 505,440	\$ (18,727)	-4%		
				Transfer In From The General Fund					
				Transfer in From Other Funds					
\$ 243,895	\$ 320,334	\$ 603,334	\$ 456,598	Total Resources	\$ 559,889	\$ (43,445)	-7%		
\$ 96,714	\$ 125,826	\$ 306,500	\$ 254,750	Personnel	\$ 214,077	\$ (92,423)	-30%		
\$ 47,012	\$ 61,216	\$ 62,710	\$ 31,355	OPE	\$ 112,068	\$ 49,358	79%		
\$ 43,759	\$ 70,928	\$ 162,453	\$ 116,043	M&S	\$ 152,272	\$ (10,182)	-6%		
\$ 187,485	\$ 257,970	\$ 531,664	\$ 402,149	Expenses	\$ 478,417	\$ (53,247)	-10%		
\$ -	\$ -	\$ -	\$ -	Transfer Out to General Fund	\$ -				
				Transfer Out to Other Funds					
\$ 187,485	\$ 257,970	\$ 531,664	\$ 402,149	Total Requirements	\$ 478,417	\$ (53,247)	-10%		
\$ 56,410	\$ 62,364	\$ 71,670	\$ 54,449	Ending Fund Balance	\$ 81,472				

STEP Grant

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ 2,606	BEGINNING FUND BALANCE	\$ 2,606				
290	\$ 65,955	\$ 79,014	\$ 90,000	\$ 90,000	STEP Grant Revenues	\$ 92,700	\$ 2,700	3%		
	\$ 65,955	\$ 79,014	\$ 90,000	\$ 92,606	TOTAL RESOURCES	\$ 95,306	\$ 5,306	6%		
290	\$ -	\$ -	\$ -	\$ -	STEP Grant - Personnel	\$ -	\$ -			
290	\$ -	\$ -	\$ -	\$ -	STEP Grant - Benefits	\$ -	\$ -			
290	\$ 65,955	\$ 76,407	\$ 90,000	\$ 90,000	STEP Grant - Materials&Services	\$ 89,611	\$ (389)	0%		
	\$ 65,955	\$ 76,407	\$ 90,000	\$ 90,000	STEP Grant Expenses	\$ 89,611	\$ (389)	0%		
					Total Transfers Out					\$ -
	\$ 65,955	\$ 76,407	\$ 90,000	\$ 90,000	TOTAL REQUIREMENTS	\$ 89,611	\$ (389)	0%		
	\$ -	\$ 2,606	\$ -	\$ 2,606	ENDING FUND BALANCE	\$ 5,695				

Student Advising

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 7,488	\$ (0)	\$ -	\$ (0)	BEGINNING FUND BALANCE	\$ -				
307	\$ -	\$ -	\$ -	\$ -	Student Advising Revenues	\$ -	\$ -			
	\$ 7,488	\$ (0)	\$ -	\$ (0)	TOTAL RESOURCES	\$ -			\$ -	
307	\$ 5,083	\$ -	\$ -	\$ -	Student Advising - Personnel	\$ -	\$ -		\$ -	
307	\$ 2,405	\$ -	\$ -	\$ -	Student Advising - Benefits	\$ -	\$ -		\$ -	
307	\$ -	\$ -	\$ -	\$ -	Student Advising - Materials&Services	\$ -	\$ -		\$ -	
	\$ 7,488	\$ -	\$ -	\$ -	Student Advising Expenses	\$ -	\$ -		\$ -	
					Total Transfers Out					
	\$ 7,488	\$ -	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -		\$ -	
	\$ (0)	\$ (0)	\$ -	\$ (0)	ENDING FUND BALANCE	\$ -			\$ -	

Summary									
17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
\$ 7,488	\$ (0)	\$ -	\$ 2,606	Beginning Fund Balance	\$ 2,606				
\$ 65,955	\$ 79,014	\$ 90,000	\$ 90,000	Revenue	\$ 92,700	\$ 2,700	3%		
				Transfer In From The General Fund					
				Transfer in From Other Funds					
\$ 73,443	\$ 79,014	\$ 90,000	\$ 92,606	Total Resources	\$ 95,306	\$ 5,306	6%		
\$ 5,083	\$ -	\$ -	\$ -	Personnel	\$ -	\$ -			
\$ 2,405	\$ -	\$ -	\$ -	OPE	\$ -	\$ -			
\$ 65,955	\$ 76,407	\$ 90,000	\$ 90,000	M&S	\$ 89,611	\$ (389)	0%		
\$ 73,443	\$ 76,407	\$ 90,000	\$ 90,000	Expenses	\$ 89,611	\$ (389)	0%		
\$ -	\$ -	\$ -	\$ -	Transfer Out to General Fund	\$ -				
				Transfer Out to Other Funds					
\$ 73,443	\$ 76,407	\$ 90,000	\$ 90,000	Total Requirements	\$ 89,611	\$ (389)	0%		
\$ (0)	\$ 2,606	\$ -	\$ 2,606	Ending Fund Balance	\$ 5,695				

Grant Administration

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 2,427	\$ 14,242	\$ 14,352	\$ 5,575	BEGINNING FUND BALANCE	\$ 35,575				
1050051	\$ (43,659)	\$ (48,839)	\$ -	\$ (30,000)	SR FUND-GRT ADMIN-INDIRECT COST REVENUE	\$ (30,000)				
510	\$ 41,232	\$ 48,839	\$ -	\$ 30,000	Grant Administration Revenues	\$ 30,000	\$ 30,000			
	\$ 43,659	\$ 63,081	\$ 14,352	\$ 35,575	TOTAL RESOURCES	\$ 65,575	\$ 51,223	357%		
510	\$ 20,489	\$ 34,555	\$ -	\$ -	Grant Administration - Personnel	\$ 25,000	\$ 25,000			
510	\$ 8,783	\$ 22,939	\$ -	\$ -	Grant Administration - Benefits	\$ -	\$ -			
510	\$ 2,571	\$ 12	\$ -	\$ -	Grant Administration - Materials&Services	\$ -	\$ -			
	\$ 31,843	\$ 57,506	\$ -	\$ -	Grant Administration Expenses	\$ 25,000	\$ 25,000			
					Total Transfers Out					
	\$ 31,843	\$ 57,506	\$ -	\$ -	TOTAL REQUIREMENTS	\$ 25,000	\$ 25,000			
	\$ 11,816	\$ 5,575	\$ 14,352	\$ 35,575	ENDING FUND BALANCE	\$ 40,575				

Summary

	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 2,427	\$ 14,242	\$ 14,352	\$ 5,575	Beginning Fund Balance	\$ 35,575				
	\$ 41,232	\$ 48,839	\$ -	\$ 30,000	Revenue	\$ 30,000	\$ 30,000			
					Transfer In From The General Fund					
					Transfer in From Other Funds					
	\$ 43,659	\$ 63,081	\$ 14,352	\$ 35,575	Total Resources	\$ 65,575	\$ 51,223	357%		
	\$ 20,489	\$ 34,555	\$ -	\$ -	Personnel	\$ 25,000	\$ 25,000			
	\$ 8,783	\$ 22,939	\$ -	\$ -	OPE	\$ -	\$ -			
	\$ 2,571	\$ 12	\$ -	\$ -	M&S	\$ -	\$ -			
	\$ 31,843	\$ 57,506	\$ -	\$ -	Expenses	\$ 25,000	\$ 25,000			
	\$ -	\$ -	\$ -	\$ -	Transfer Out to General Fund	\$ -				
	\$ -	\$ -	\$ -	\$ -	Transfer Out to Other Funds	\$ -				
	\$ 31,843	\$ 57,506	\$ -	\$ -	Total Requirements	\$ 25,000	\$ 25,000			
	\$ 11,816	\$ 5,575	\$ 14,352	\$ 35,575	Ending Fund Balance	\$ 40,575				

Library Google Leap Grant

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
				\$ -	BEGINNING FUND BALANCE	\$ 27,000				
231				\$ 27,000	Goggle LEAP Grant Resources	\$ -	\$ -			
				\$ 27,000	TOTAL RESOURCES	\$ 27,000	\$ 27,000			
231				\$ -	Goggle LEAP Grant - Personnel	\$ -	\$ -			
231				\$ -	Goggle LEAP Grant - Benefits	\$ -	\$ -			
231				\$ -	Goggle LEAP Grant - Materials&Services	\$ 20,000	\$ 20,000			
				\$ -	Google LEAP Grant Expenses	\$ 20,000	\$ 20,000			
					Total Transfers Out					
				\$ -	TOTAL REQUIREMENTS	\$ 20,000	\$ 20,000			
				\$ 27,000	ENDING FUND BALANCE	\$ 7,000				

Library Grant

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 19,107	\$ 12,607	\$ 17,801	\$ 11,789	BEGINNING FUND BALANCE	\$ 25,593				
267	\$ -	\$ 35,164	\$ -	\$ 17,500	Library Grant Revenues	\$ 15,000	\$ 15,000			
	\$ 19,107	\$ 47,772	\$ 17,801	\$ 29,289	TOTAL RESOURCES	\$ 40,593	\$ 22,792	128%		
267	\$ 269	\$ 25,550	\$ -	\$ 1,500	Library Grant - Personnel	\$ 6,750	\$ 6,750			
267	\$ 28	\$ 9,031	\$ -	\$ 603	Library Grant - Benefits	\$ 2,711	\$ 2,711			
267	\$ 6,203	\$ 1,402	\$ -	\$ 1,594	Library Grant - Materials&Services	\$ 7,171	\$ 7,171			
	\$ 6,500	\$ 35,983	\$ -	\$ 3,696	Total Library Grant Expenses	\$ 16,632	\$ 16,632			
					Total Transfers Out					
	\$ 6,500	\$ 35,983	\$ -	\$ 3,696	TOTAL REQUIREMENTS	\$ 16,632	\$ 16,632			
	\$ 12,607	\$ 11,789	\$ 17,801	\$ 25,593	ENDING FUND BALANCE	\$ 23,961				

Summary									
17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
\$ 19,107	\$ 12,607	\$ 17,801	\$ 11,789	Beginning Fund Balance	\$ 52,593				
\$ -	\$ 35,164	\$ -	\$ 44,500	Revenue	\$ 15,000	\$ 15,000			
				Transfer In From The General Fund					
				Transfer in From Other Funds					
\$ 19,107	\$ 47,772	\$ 17,801	\$ 56,289	Total Resources	\$ 67,593	\$ 49,792	280%		
\$ 269	\$ 25,550	\$ -	\$ 1,500	Personnel	\$ 6,750	\$ 6,750			
\$ 28	\$ 9,031	\$ -	\$ 603	OPE	\$ 2,711	\$ 2,711			
\$ 6,203	\$ 1,402	\$ -	\$ 1,594	M&S	\$ 27,171	\$ 27,171			
\$ 6,500	\$ 35,983	\$ -	\$ 3,696	Expenses	\$ 36,632	\$ 36,632			
				Transfer Out to General Fund					
				Transfer Out to Other Funds					
\$ 6,500	\$ 35,983	\$ -	\$ 3,696	Total Requirements	\$ 36,632	\$ 36,632			
\$ 12,607	\$ 11,789	\$ 17,801	\$ 52,593	Ending Fund Balance	\$ 30,961				

Internal Service Funds
IT Fund

Dep#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 9,053	\$ 25,779	\$ 23,843	\$ 23,843	BEGINNING FUND BALANCE	\$ (2,294)				
206	\$ -	\$ 24,200	\$ -	\$ -	IT Fund Revenues	\$ -	\$ -			
206	\$ 16,726	\$ -	\$ -	\$ -	Total Transfer In	\$ -	\$ -			
	\$ 25,779	\$ 49,979	\$ 23,843	\$ 23,843	TOTAL RESOURCES	\$ (2,294)	\$ (26,137)	-110%		
206	\$ -	\$ -	\$ -	\$ -	IT Fund - Personnel	\$ -	\$ -			
206	\$ -	\$ -	\$ -	\$ -	IT Fund - Benefits	\$ -	\$ -			
206	\$ -	\$ 26,137	\$ 22,000	\$ 26,137	IT Fund - Materials&Services	\$ -	\$ (22,000)	-100%		
	\$ -	\$ 26,137	\$ 22,000	\$ 26,137	IT Fund Expenses	\$ -	\$ (22,000)	-100%		
					Total Transfers Out					
	\$ -	\$ 26,137	\$ 22,000	\$ 26,137	TOTAL REQUIREMENTS	\$ -	\$ (22,000)	-100%		
	\$ 25,779	\$ 23,843	\$ 1,843	\$ (2,294)	ENDING FUND BALANCE	\$ (2,294)				

Capital Projects Fund
Capital Projects (HR Property Purchase)

Fund #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 193,042	\$ 193,042	\$ 7,042	\$ 193,042	BEGINNING FUND BALANCE	\$ 69,202				
301	\$ -	\$ -	\$ -	\$ -	Capital Projects Revenues	\$ -	\$ -			
	\$ 193,042	\$ 193,042	\$ 7,042	\$ 193,042	TOTAL RESOURCES	\$ 69,202	\$ 62,160	883%		
301	\$ -	\$ -	\$ -	\$ -	Capital Projects - Personnel	\$ -	\$ -			
301	\$ -	\$ -	\$ -	\$ -	Capital Projects - Benefits	\$ -	\$ -			
301	\$ -	\$ -	\$ -	\$ -	Capital Projects - Materials&Services	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	Total Capital Projects Expenses	\$ -	\$ -			
				\$ 123,840	Total Transfers Out	\$ -				
	\$ -	\$ -	\$ -	\$ 123,840	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ 193,042	\$ 193,042	\$ 7,042	\$ 69,202	ENDING FUND BALANCE	\$ 69,202				

\$14.64M State Capital Projects (Skills Center/Campus Housing \$7.32M state funds & \$7.32M 2019 GO bonds)

Fund	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ 7,343,861	\$ 14,702,632	BEGINNING FUND BALANCE	\$ 13,666,360				
302	\$ -	\$ 71,410	\$ -	\$ 110,000	Revenues	\$ -	\$ -			
	\$ -	\$ 71,410	\$ 7,343,861	\$ 14,812,632	TOTAL RESOURCES	\$ 13,666,360	\$ 6,322,499	86%		
302	\$ -	\$ -	\$ 33,783	\$ 33,783	State Capital Projects - Personnel	\$ 34,294	\$ 511	2%		
302	\$ -	\$ -	\$ 17,488	\$ 17,488	State Capital Projects - Benefits	\$ 18,188	\$ 700	4%		
302	\$ -	\$ 8,778	\$ 1,095,000	\$ 1,095,000	State Capital Projects - Capital Outlay	\$ 10,000,000	\$ 8,905,000	813%		
	\$ -	\$ 8,778	\$ 1,146,272	\$ 1,146,272	Total State Capital Projects Expenses	\$ 10,052,482	\$ 8,906,210	777%		
					Total Transfers Out					
	\$ -	\$ 8,778	\$ 1,146,272	\$ 1,146,272	TOTAL REQUIREMENTS	\$ 10,052,482	\$ 8,906,210	777%		
	\$ -	\$ 62,632	\$ 6,197,589	\$ 13,666,360	ENDING FUND BALANCE	\$ 3,613,878				

Summary

	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 202,095	\$ 218,821	\$ 7,374,746	\$ 14,919,516	Beginning Fund Balance	\$ 13,733,268				
	\$ -	\$ 95,610	\$ -	\$ 110,000	Revenue	\$ -	\$ -			
	\$ 16,726	\$ -	\$ -	\$ -	Transfer In From The General Fund Transfer in From Other Funds	\$ -				
	\$ 218,821	\$ 314,431	\$ 7,374,746	\$ 15,029,516	Total Resources	\$ 13,733,268	\$ 6,358,522	86%		
	\$ -	\$ -	\$ 33,783	\$ 33,783	Personnel	\$ 34,294	\$ 511	2%		
	\$ -	\$ -	\$ 17,488	\$ 17,488	OPE	\$ 18,188	\$ 700	4%		
	\$ -	\$ 34,915	\$ 1,117,000	\$ 1,121,137	M&S	\$ 10,000,000	\$ 8,883,000	795%		
	\$ -	\$ 34,915	\$ 1,168,272	\$ 1,172,408	Expenses	\$ 10,052,482	\$ 8,884,210	760%		
					Transfer Out to General Fund	\$ -				
				\$ 123,840	Transfer Out to Other Funds	\$ -				
	\$ -	\$ 34,915	\$ 1,168,272	\$ 1,296,248	Total Requirements	\$ 10,052,482	\$ 8,884,210	760%		
	\$ 218,821	\$ 279,516	\$ 6,206,474	\$ 13,733,268	Ending Fund Balance	\$ 3,680,786				

Debt Service Funds
District General Obligation Bond (DGOB)

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 257,134	\$ 245,988	\$ 54,235	\$ 223,425	BEGINNING FUND BALANCE	\$ 169,433				
402	\$ 1,406,978	\$ 1,531,516	\$ 1,550,233	\$ 1,550,233	District General Obligation Bond Revenues	\$ 1,596,740	\$ 46,507	3%		
	\$ 1,664,113	\$ 1,777,504	\$ 1,604,468	\$ 1,773,658	TOTAL RESOURCES	\$ 1,766,173	\$ 161,705	10%		
402	\$ -	\$ -	\$ -	\$ -	District General Obligation Bond - Personnel	\$ -	\$ -			
402	\$ -	\$ -	\$ -	\$ -	District General Obligation Bond - Benefits	\$ -	\$ -			
402	\$ 1,418,125	\$ 1,554,079	\$ 1,604,225	\$ 1,604,225	District General Obligation Bond - Materials & Services	\$ 1,620,075	\$ 15,850	1%		
	\$ 1,418,125	\$ 1,554,079	\$ 1,604,225	\$ 1,604,225	District General Obligation Bond Expenses	\$ 1,620,075	\$ 15,850	1%		
					Total Transfers Out					
	\$ 1,418,125	\$ 1,554,079	\$ 1,604,225	\$ 1,604,225	TOTAL REQUIREMENTS	\$ 1,620,075	\$ 15,850	1%		
	\$ 245,988	\$ 223,425	\$ 243	\$ 169,433	ENDING FUND BALANCE	\$ 146,098				

Pension Obligation Bond

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 1,138,929	\$ 1,170,045	\$ 954,817	\$ 1,118,887	BEGINNING FUND BALANCE	\$ 962,168				
451	\$ 215,178	\$ 296,562	\$ 206,000	\$ 206,000	Pension Obligation Bond Revenues	\$ 238,924	\$ 32,924	16%		
	\$ 1,354,106	\$ 1,466,607	\$ 1,160,817	\$ 1,324,887	TOTAL RESOURCES	\$ 1,201,092	\$ 40,275	3%		
451	\$ -	\$ -	\$ -	\$ -	Pension Obligation Bond - Personnel	\$ -	\$ -			
451	\$ -	\$ -	\$ -	\$ -	Pension Obligation Bond - Benefits	\$ -	\$ -			
451	\$ 332,720	\$ 347,720	\$ 270,147	\$ 362,720	Pension Obligation Bond - Materials & Services	\$ 382,720	\$ 112,573	42%		
	\$ 332,720	\$ 347,720	\$ 270,147	\$ 362,720	Pension Obligation Bond Expenses	\$ 382,720	\$ 112,573	42%		
					Total Transfers Out					
	\$ 332,720	\$ 347,720	\$ 270,147	\$ 362,720	TOTAL REQUIREMENTS	\$ 382,720	\$ 112,573	42%		
	\$ 1,021,387	\$ 1,118,887	\$ 890,671	\$ 962,168	ENDING FUND BALANCE	\$ 818,372				

FFC 2013 Nix Property Bond

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ -			\$ -	
461	\$ -	\$ -			FFC 2013 Nix Property Bond Revenues	\$ -	\$ -			
	\$ -	\$ -	\$ 123,840	\$ 123,840	TOTAL TRANSFERS IN	\$ 124,173				
	\$ -	\$ -	\$ 123,840	\$ 123,840	TOTAL RESOURCES	\$ 124,173	\$ 333	0%		
461	\$ -	\$ -	\$ -	\$ -	FFC 2013 Nix Property Bond- Personnel	\$ -				
461	\$ -	\$ -	\$ -	\$ -	FFC 2013 Nix Property Bond- Benefits	\$ -				
461	\$ -	\$ -	\$ 123,840	\$ 123,840	FFC 2013 Nix Property Bond- Materials & Services	\$ 124,173	100%	0%		
	\$ -	\$ -	\$ 123,840	\$ 123,840	FFC 2013 Nix Property BondExpenses	\$ 124,173	\$ 333	0%		
					Total Transfers Out					
	\$ -	\$ -	\$ 123,840	\$ 123,840	TOTAL REQUIREMENTS	\$ 124,173	\$ 333	0%		
	\$ -	\$ -	\$ -	\$ -	ENDING FUND BALANCE	\$ -				

Skills Center Full Faith & Credit Bond

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ 175,000	BEGINNING FUND BALANCE	\$ 175,000				
471	\$ -	\$ -	\$ 200,750	\$ -	Skills Center Full Faith & Credit Bond Revenues	\$ 50,000	\$ (150,750)	-75%		
	\$ -	\$ -	\$ 339,020	\$ 339,020	TOTAL TRANSFERS IN	\$ 294,800	\$ (44,220)	-13%		
	\$ -	\$ -	\$ 539,770	\$ 514,020	TOTAL RESOURCES	\$ 519,800	\$ (19,970)	-4%		
471	\$ -	\$ -	\$ -	\$ -	Skills Center Full Faith & Credit Bond - Personnel	\$ -				
471	\$ -	\$ -	\$ -	\$ -	Skills Center Full Faith & Credit Bond - Benefits	\$ -				
471	\$ -	\$ -	\$ 339,020	\$ 339,020	Skills Center Full Faith & Credit Bond - Materials&Services	\$ 294,800	\$ 1	0%		
	\$ -	\$ -	\$ 339,020	\$ 339,020	Skills Center Full Faith & Credit Bond Expenses	\$ 294,800	\$ (44,220)	-13%		
					Total Transfers Out					
	\$ -	\$ -	\$ 339,020	\$ 339,020	TOTAL REQUIREMENTS	\$ 294,800	\$ (44,220)			
	\$ -	\$ -	\$ 200,750	\$ 175,000	ENDING FUND BALANCE	\$ 225,000	\$ 24,250			

Summary									
17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
\$ 1,396,063	\$ 1,416,033	\$ 1,009,052	\$ 1,517,312	Beginning Fund Balance	\$ 1,306,600				
\$ 1,622,156	\$ 1,828,077	\$ 1,956,983	\$ 1,756,233	Revenue	\$ 1,885,664	\$ (71,319)	-4%		
\$ -	\$ -	\$ -	\$ -	Transfer In From The General Fund	\$ 124,173				
\$ -	\$ -	\$ 462,860	\$ 462,860	Transfer in From Other Funds	\$ 294,800				
\$ 3,018,219	\$ 3,244,110	\$ 3,428,895	\$ 3,736,405	Total Resources	\$ 3,611,237	\$ 182,342	5%		
\$ -	\$ -	\$ -	\$ -	Personnel	\$ -	\$ -			
\$ -	\$ -	\$ -	\$ -	OPE	\$ -	\$ -			
\$ 1,750,845	\$ 1,901,799	\$ 2,337,232	\$ 2,429,805	M&S	\$ 2,421,767	\$ 84,536	4%		
\$ 1,750,845	\$ 1,901,799	\$ 2,337,232	\$ 2,429,805	Expenses	\$ 2,421,767	\$ 84,536	4%		
				Transfer Out to General Fund					
				Transfer Out to Other Funds					
\$ 1,750,845	\$ 1,901,799	\$ 2,337,232	\$ 2,429,805	Total Requirements	\$ 2,421,767	\$ 84,536	4%		
\$ 1,267,375	\$ 1,342,312	\$ 1,091,664	\$ 1,306,600	Ending Fund Balance	\$ 1,189,470				

Reserve Funds

Facilities Reserve Fund

Fund #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 225,069	\$ 225,069	\$ 147,260	\$ 147,260	BEGINNING FUND BALANCE	\$ 147,260				
501	\$ -	\$ -	\$ -	\$ -	Total Facilities Reserve Fund Revenues	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	TOTAL RESOURCES	\$ -	\$ -			
	\$ 225,069	\$ 225,069	\$ 147,260	\$ 147,260	TOTAL RESOURCES	\$ 147,260	\$ (0)	0%		
501	\$ -	\$ -	\$ -	\$ -	Facilities Reserve Fund - Personnel	\$ -	\$ -			
501	\$ -	\$ -	\$ -	\$ -	Facilities Reserve Fund - Benefits	\$ -	\$ -			
501	\$ -	\$ 77,810	\$ -	\$ -	Facilities Reserve Fund - Materials&Services	\$ -	\$ -			
	\$ -	\$ 77,810	\$ -	\$ -	Total Facilities Reserve Fund Expenses	\$ -	\$ -			
					Total Transfers Out					
	\$ -	\$ 77,810	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ 225,069	\$ 147,260	\$ 147,260	\$ 147,260	ENDING FUND BALANCE	\$ 147,260				

General Reserve Fund

Fund #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Proposed	20-21 Adopted
	\$ 450,000	\$ 847,838	\$ 1,267,786	\$ 571,532	BEGINNING FUND BALANCE	\$ 484,112				
502	\$ -	\$ -	\$ -	\$ -	Total General Reserve Fund Revenues	\$ -	\$ -			
502	\$ 397,838	\$ -	\$ -	\$ 462,580	TOTAL TRANSFERS IN	\$ -	\$ -			
	\$ 847,838	\$ 847,838	\$ 1,267,786	\$ 1,034,112	TOTAL RESOURCES	\$ 484,112	\$ (783,674)	-62%		
502	\$ -	\$ -	\$ -	\$ -	General Reserve Fund- Personnel	\$ -	\$ -			
502	\$ -	\$ -	\$ -	\$ -	General Reserve Fund- Benefits	\$ -	\$ -			
502	\$ -	\$ 276,306	\$ 250,000	\$ 250,000	General Reserve Fund- Materials&Services	\$ 250,000	\$ -	0%		
	\$ -	\$ 276,306	\$ 250,000	\$ 250,000	Total General Reserve Fund Expenses	\$ 250,000	\$ -	0%		
	\$ -	\$ -	\$ 300,000	\$ 300,000	Total Transfers Out	\$ -				
	\$ -	\$ -	\$ 300,000	\$ 300,000	Total Transfers Out	\$ -				
	\$ -	\$ 276,306	\$ 550,000	\$ 550,000	TOTAL REQUIREMENTS	\$ 250,000	\$ (300,000)	-55%		
	\$ 847,838	\$ 571,532	\$ 717,786	\$ 484,112	ENDING FUND BALANCE	\$ 234,112				

Project Reserve Fund (\$1.5M draw down SkillsCenter/Campus Housing Reserve)

Fund #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Proposed	20-21 Adopted
				\$ -	BEGINNING FUND BALANCE	\$ 1,160,980				
505	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000	Total General Reserve Fund Revenues	\$ -	\$(1,500,000)	-100%		
505	\$ -	\$ -	\$ -	\$ -	TOTAL TRANSFERS IN	\$ -	\$ -			
	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000	TOTAL RESOURCES	\$ 1,160,980				
505	\$ -	\$ -	\$ -	\$ -	General Reserve Fund- Personnel	\$ -	\$ -			
505	\$ -	\$ -	\$ -	\$ -	General Reserve Fund- Benefits	\$ -	\$ -			
505	\$ -	\$ -	\$ -	\$ -	General Reserve Fund- Materials&Services	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	Total General Reserve Fund Expenses	\$ -	\$ -			
			\$ 339,020	\$ 339,020	Total Transfers Out	\$ 608,800				
	\$ -	\$ -	\$ 339,020	\$ 339,020	TOTAL REQUIREMENTS	\$ 608,800	\$ 269,780	80%		
	\$ -	\$ -	\$ 1,160,980	\$ 1,160,980	ENDING FUND BALANCE	\$ 552,180				

Summary

	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 675,069	\$ 1,072,907	\$ 1,415,046	\$ 718,792	Beginning Fund Balance	\$ 1,792,352				
	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000	Revenue	\$ -	\$(1,500,000)	-100%		
	\$ 397,838	\$ -	\$ -	\$ 462,580	Transfer In From The General Fund	\$ -				
					Transfer in From Other Funds					
	\$ 1,072,907	\$ 1,072,907	\$ 2,915,046	\$ 2,681,372	Total Resources	\$ 1,792,352	\$ (1,122,694)	-39%		
	\$ -	\$ -	\$ -	\$ -	Personnel	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	OPE	\$ -	\$ -			
	\$ -	\$ 354,116	\$ 250,000	\$ 250,000	M&S	\$ 250,000	\$ -	0%		
	\$ -	\$ 354,116	\$ 250,000	\$ 250,000	Expenses	\$ 250,000	\$ -	0%		
	\$ -	\$ -	\$ 300,000	\$ 300,000	Transfer Out to General Fund					
	\$ -	\$ -	\$ 339,020	\$ 339,020	Transfer Out to Other Funds	\$ 608,800				
	\$ -	\$ 354,116	\$ 889,020	\$ 889,020	Total Requirements	\$ 858,800	\$ (30,220)	-3%		
	\$ 1,072,907	\$ 718,792	\$ 2,026,026	\$ 1,792,352	Ending Fund Balance	\$ 933,552				

Enterprise Funds
Adult Continuing Education

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ (12,323)	\$ (54,614)	\$ (86,897)	\$ (86,897)	BEGINNING FUND BALANCE	\$ (146,516)				
171	\$ 10,290	\$ 32,716	\$ 140,000	\$ 16,500	Adult Continuing Education Revenues	\$ 32,716	\$ (107,284)	-77%		
					TRANSFER IN FROM GF	\$ 146,000	\$ 146,000			
	\$ (2,033)	\$ (21,898)	\$ 53,103	\$ (70,397)	TOTAL RESOURCES	\$ 32,200	\$ (20,903)	-39%		
171	\$ 33,373	\$ 43,864	\$ 50,665	\$ 54,681	Adult Continuing Education- Personnel	\$ 33,158	\$ (17,507)	-35%		
171	\$ 17,133	\$ 16,592	\$ 19,013	\$ 18,501	Adult Continuing Education- Benefits	\$ 16,592	\$ (2,421)	-13%		
171	\$ 2,074	\$ 4,543	\$ 52,179	\$ 2,937	Adult Continuing Education- Materials&Services	\$ 7,380	\$ (44,798)	-86%		
	\$ 52,580	\$ 65,000	\$ 121,857	\$ 76,119	Total Adult Continuing EducationExpenses	\$ 57,131	\$ (64,726)	-53%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ 52,580	\$ 65,000	\$ 121,857	\$ 76,119	TOTAL REQUIREMENTS	\$ 57,131	\$ (64,726)	-53%		
	\$ (54,614)	\$ (86,897)	\$ (68,754)	\$ (146,516)	ENDING FUND BALANCE	\$ (24,931)				

Health & Safety Adult Education

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 13,475	\$ 24,547	\$ 25,504	\$ 17,717	BEGINNING FUND BALANCE	\$ 1,217				
172	\$ 47,738	\$ 49,606	\$ 42,000	\$ 42,000	Health & Safety Adult Education Revenues	\$ 42,000	\$ -	0%		
	\$ 61,213	\$ 74,153	\$ 67,504	\$ 59,717	TOTAL RESOURCES	\$ 43,217	\$ (24,286)	-36%		
172	\$ 10,480	\$ 10,979	\$ 15,000	\$ 15,000	Health & Safety Adult Education- Personnel	\$ 10,000	\$ (5,000)	-33%		
172	\$ 2,256	\$ 2,386	\$ 3,618	\$ 3,618	Health & Safety Adult Education- Benefits	\$ 3,618	\$ -	0%		
172	\$ 23,930	\$ 43,071	\$ 39,882	\$ 39,882	Health & Safety Adult Education- Materials&Services	\$ 29,599	\$ (10,283)	-26%		
	\$ 36,666	\$ 56,435	\$ 58,500	\$ 58,500	Total Health & Safety Adult EducationExpenses	\$ 43,217	\$ (15,283)	-26%		
					Total Transfers Out					
	\$ 36,666	\$ 56,435	\$ 58,500	\$ 58,500	TOTAL REQUIREMENTS	\$ 43,217	\$ (15,283)	-26%		
	\$ 24,547	\$ 17,717	\$ 9,004	\$ 1,217	ENDING FUND BALANCE	\$ 0				

Emergency Medicat Technican (previously Health Occupations Customized Training)

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 20,594	\$ 298	\$ 778	\$ 3,445	BEGINNING FUND BALANCE	\$ 2,666				
216	\$ 47,976	\$ 30,305	\$ 16,445	\$ 16,445	Health Occupations Customized Training Revenues	\$ 13,231	\$ (3,214)	-20%		
	\$ 68,569	\$ 30,603	\$ 17,223	\$ 19,890	TOTAL RESOURCES	\$ 15,897	\$ (1,325)	-8%		
216	\$ 50,396	\$ 16,423	\$ 11,979	\$ 11,979	Health Occupations Customized Training- Personnel	\$ 10,781	\$ (1,198)	-10%		
216	\$ 10,730	\$ 3,779	\$ 2,866	\$ 2,866	Health Occupations Customized Training- Benefits	\$ 2,579	\$ (287)	-10%		
216	\$ 7,145	\$ 6,956	\$ 2,379	\$ 2,379	Health Occupations Customized Training- Materials&Servic	\$ 2,141	\$ (238)	-10%		
	\$ 68,271	\$ 27,158	\$ 17,223	\$ 17,223	Total Health Occupations Customized Training Expenses	\$ 15,501	\$ (1,722)	-10%		
					Total Transfers Out					
	\$ 68,271	\$ 27,158	\$ 17,223	\$ 17,223	TOTAL REQUIREMENTS	\$ 15,501	\$ (1,722)	-10%		
	\$ 298	\$ 3,445	\$ (0)	\$ 2,666	ENDING FUND BALANCE	\$ 396				

Customized Training

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ (3,650)	\$ 7,980	\$ 20,601	\$ 24,326	BEGINNING FUND BALANCE	\$ 54,326				
225	\$ 12,686	\$ 32,360	\$ 60,000	\$ 60,000	Customized Training Revenues	\$ 30,000	\$ (30,000)	-50%		
	\$ 9,036	\$ 40,340	\$ 80,601	\$ 84,326	TOTAL RESOURCES	\$ 84,326	\$ 3,725	5%		
225	\$ (44)	\$ (1,955)	\$ -	\$ -	Customized Training- Personnel	\$ -	\$ -			
225	\$ 481	\$ 2,630	\$ -	\$ -	Customized Training- Benefits	\$ -	\$ -			
225	\$ 619	\$ 15,338	\$ 30,000	\$ 30,000	Customized Training- Materials&Services	\$ 30,000	\$ -	0%		
	\$ 1,057	\$ 16,014	\$ 30,000	\$ 30,000	Total Customized Training Expenses	\$ 30,000	\$ -	0%		
					Total Transfers Out					
	\$ 1,057	\$ 16,014	\$ 30,000	\$ 30,000	TOTAL REQUIREMENTS	\$ 30,000	\$ -	0%		
	\$ 7,980	\$ 24,326	\$ 50,601	\$ 54,326	ENDING FUND BALANCE	\$ 54,326				

OCCLA Director's Group

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ 21,877	\$ -	BEGINNING FUND BALANCE	\$ -				
259	\$ -	\$ 162,428	\$ -	\$ -	OCCLA Director's Group Revenues	\$ -	\$ -			
	\$ -	\$ 162,428	\$ 21,877	\$ -	TOTAL RESOURCES	\$ -	\$ (21,877)	-100%		
259	\$ -	\$ -	\$ -	\$ -	OCCLA Director's Group- Personnel	\$ -	\$ -			
259	\$ -	\$ -	\$ -	\$ -	OCCLA Director's Group- Benefits	\$ -	\$ -			
259	\$ -	\$ 162,428	\$ -	\$ -	OCCLA Director's Group- Materials&Services	\$ -	\$ -			
	\$ -	\$ 162,428	\$ -	\$ -	Total OCCLA Director's Group Expenses	\$ -	\$ -			
					Total Transfers Out					
	\$ -	\$ 162,428	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ -	\$ -	\$ 21,877	\$ -	ENDING FUND BALANCE	\$ -				

Non-Reimbursable Community Ed

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 19,684	\$ 28,009	\$ 8,077	\$ 28,123	BEGINNING FUND BALANCE	\$ 41,386				
265	\$ 12,596	\$ 12,767	\$ 15,000	\$ 30,845	Non-Reimbursable Community Ed Revenues	\$ 6,384	\$ (8,617)	-57%		
	\$ 32,280	\$ 40,776	\$ 23,077	\$ 58,968	TOTAL RESOURCES	\$ 47,770	\$ 24,693	107%		
265	\$ 1,726	\$ 6,534	\$ -	\$ 7,275	Non-Reimbursable Community Ed- Personnel	\$ -	\$ -			
265	\$ 168	\$ 706	\$ -	\$ 1,009	Non-Reimbursable Community Ed- Benefits	\$ -	\$ -			
265	\$ 2,377	\$ 5,414	\$ 10,000	\$ 9,298	Non-Reimbursable Community Ed- Materials&Services	\$ 6,200	\$ (3,800)	-38%		
	\$ 4,271	\$ 12,654	\$ 10,000	\$ 17,581	Total Non-Reimbursable Community Ed Expenses	\$ 6,200	\$ (3,800)	-38%		
					Total Transfers Out					
	\$ 4,271	\$ 12,654	\$ 10,000	\$ 17,581	TOTAL REQUIREMENTS	\$ 6,200	\$ (3,800)	-38%		
	\$ 28,009	\$ 28,123	\$ 13,077	\$ 41,386	ENDING FUND BALANCE	\$ 41,570				

Road Scholars

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 9,560	\$ 25,205	\$ 19,804	\$ 34,348	BEGINNING FUND BALANCE	\$ 17,250				
266	\$ 37,466	\$ 22,444	\$ -	\$ -	Road Scholars Revenues	\$ -	\$ -			
	\$ 47,026	\$ 47,649	\$ 19,804	\$ 34,348	TOTAL RESOURCES	\$ 17,250	\$ (2,554)	-13%		
266	\$ 179	\$ -	\$ -	\$ -	Road Scholars- Personnel	\$ -	\$ -			
266	\$ 18	\$ -	\$ -	\$ -	Road Scholars- Benefits	\$ -	\$ -			
266	\$ 21,623	\$ 13,301	\$ -	\$ 17,098	Road Scholars- Materials&Services	\$ -	\$ -			
	\$ 21,821	\$ 13,301	\$ -	\$ 17,098	Total Road Scholars Expenses	\$ -	\$ -			
					Total Transfers Out					
	\$ 21,821	\$ 13,301	\$ -	\$ 17,098	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ 25,205	\$ 34,348	\$ 19,804	\$ 17,250	ENDING FUND BALANCE	\$ 17,250				

Building Lease

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 86,782	\$ 28,111	\$ 7,425	\$ (1,148)	BEGINNING FUND BALANCE	\$ 6,193				
296	\$ 478,508	\$ 179,923	\$ 206,070	\$ 206,070	Building Lease Revenues	\$ 212,423	\$ 6,353	3%		
	\$ 565,290	\$ 208,034	\$ 213,495	\$ 204,921	TOTAL RESOURCES	\$ 218,615	\$ 5,120	2%		
296	\$ 4,553	\$ 14,296	\$ 13,264	\$ 13,264	Building Lease- Personnel	\$ 15,287	\$ 2,023	15%		
296	\$ 2,071	\$ 8,143	\$ 7,411	\$ 7,411	Building Lease- Benefits	\$ 3,755	\$ (3,656)	-49%		
296	\$ 56,905	\$ 45,718	\$ 18,053	\$ 18,053	Building Lease- Materials&Services	\$ 10,732	\$ (7,322)	-41%		
	\$ 63,340	\$ 68,157	\$ 38,729	\$ 38,729	Total Building Lease Expenses	\$ 29,774	\$ (8,955)	-23%		
	\$ 473,838	\$ 141,026	\$ 160,000	\$ 160,000	Total Transfers Out	\$ 160,000	\$ -	0%		
	\$ 537,178	\$ 209,182	\$ 198,729	\$ 198,729	TOTAL REQUIREMENTS	\$ 189,774	\$ (8,955)	-5%		
	\$ 28,111	\$ (1,148)	\$ 14,766	\$ 6,193	ENDING FUND BALANCE	\$ 28,841				

Hospitality Program

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ (101,688)				
175	\$ -	\$ -	\$ 220,000	\$ 50,235	Hospitality Program Revenues	\$ 18,902	\$ (201,098)	-91%		
	\$ -	\$ -	\$ -	\$ -	TRANSFER IN FROM GF	\$ 82,000	\$ 82,000			
	\$ -	\$ -	\$ 220,000	\$ 50,235	TOTAL RESOURCES	\$ (786)	\$ (220,786)	-100%		
175	\$ -	\$ -	\$ 135,736	\$ 110,189	Hospitality Program- Personnel	\$ 63,751	\$ (71,985)	-53%		
175	\$ -	\$ -	\$ 51,463	\$ 31,889	Hospitality Program- Benefits	\$ 29,460	\$ (22,003)	-43%		
175	\$ -	\$ -	\$ 26,600	\$ 9,846	Hospitality Program- Materials&Services	\$ 3,941	\$ (22,659)	-85%		
	\$ -	\$ -	\$ 213,799	\$ 151,923	Total Hospitality Program Expenses	\$ 97,152	\$ (116,647)	-55%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ -	\$ -	\$ 213,799	\$ 151,923	TOTAL REQUIREMENTS	\$ 97,152	\$ (116,647)	-55%		
	\$ -	\$ -	\$ 6,201	\$ (101,688)	ENDING FUND BALANCE	\$ (97,938)				

Bookstore

Fund #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 120,248	\$ 75,883	\$ 22,371	\$ 28,873	BEGINNING FUND BALANCE	\$ 21,915				
601	\$ 40,545	\$ 61,681	\$ 91,753	\$ 57,658	Bookstore Revenues	\$ 47,228	\$ (44,525)	-49%		
	\$ 160,793	\$ 137,565	\$ 114,124	\$ 86,531	TOTAL RESOURCES	\$ 69,143	\$ (44,981)	-39%		
601	\$ 54,084	\$ 71,356	\$ 45,015	\$ 40,000	Bookstore- Personnel	\$ 26,093	\$ (18,923)	-42%		
601	\$ 21,242	\$ 27,984	\$ 17,199	\$ 17,199	Bookstore- Benefits	\$ 11,628	\$ (5,571)	-32%		
601	\$ 9,583	\$ 9,351	\$ 7,417	\$ 7,417	Bookstore- Materials&Services	\$ 6,930	\$ (487)	-7%		
	\$ 84,910	\$ 108,691	\$ 69,631	\$ 64,616	Total Bookstore Expenses	\$ 44,650	\$ (24,981)	-36%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ 84,910	\$ 108,691	\$ 69,631	\$ 64,616	TOTAL REQUIREMENTS	\$ 44,650	\$ (24,981)	-36%		
	\$ 75,883	\$ 28,873	\$ 44,493	\$ 21,915	ENDING FUND BALANCE	\$ 24,494				

Dual Credit

Dept#	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ 8,584	BEGINNING FUND BALANCE	\$ 8,584				
	\$ -	\$ -	\$ -	\$ -	Dual Credit Revenues	\$ -	\$ -			
318	\$ -	\$ 96,000	\$ 96,000	\$ 96,000	Dual Credit Transfers In	\$ 96,000	\$ -	0%		
	\$ -	\$ 96,000	\$ 96,000	\$ 104,584	TOTAL RESOURCES	\$ 104,584	\$ 8,584	9%		
318	\$ -	\$ 17,731	\$ 7,300	\$ 7,300	Dual Credit- Personnel	\$ 7,300	\$ -	0.0%		
318	\$ -	\$ 7,041	\$ 2,400	\$ 2,400	Dual Credit- Benefits	\$ 2,400	\$ -	0.0%		
318	\$ -	\$ 62,644	\$ 86,300	\$ 86,300	Dual Credit- Materials&Services	\$ 86,300	\$ -	0.0%		
	\$ -	\$ 87,416	\$ 96,000	\$ 96,000	Total Dual Credit Expenses	\$ 96,000	\$ -	0.0%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ -	\$ 87,416	\$ 96,000	\$ 96,000	TOTAL REQUIREMENTS	\$ 96,000	\$ -	0%		
	\$ -	\$ 8,584	\$ -	\$ 8,584	ENDING FUND BALANCE	\$ 8,584				

Summary

	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 254,370	\$ 135,421	\$ 39,539	\$ 57,371	Beginning Fund Balance	\$ (94,666)				
	\$ 687,805	\$ 584,230	\$ 791,268	\$ 479,753	Revenue	\$ 402,883	\$ (388,385)	-49%		
	\$ -	\$ 96,000	\$ 96,000	\$ 96,000	Transfer In From The General Fund	\$ 324,000				
					Transfer in From Other Funds					
	\$ 942,174	\$ 815,651	\$ 926,808	\$ 633,124	Total Resources	\$ 632,218	\$ (294,590)	-32%		
	\$ 154,747	\$ 179,230	\$ 278,959	\$ 259,688	Personnel	\$ 166,370	\$ (112,589)	-40%		
	\$ 54,100	\$ 69,260	\$ 103,971	\$ 84,892	OPE	\$ 70,032	\$ (33,938)	-33%		
	\$ 124,257	\$ 368,764	\$ 272,810	\$ 223,209	M&S	\$ 183,223	\$ (89,587)	-33%		
	\$ 333,104	\$ 617,254	\$ 655,740	\$ 567,789	Expenses	\$ 419,625	\$ (236,114)	-36%		
	\$ 473,838	\$ 141,026	\$ 160,000	\$ 160,000	Transfer Out to General Fund	\$ 160,000				
	\$ -	\$ -	\$ -	\$ -	Transfer Out to Other Funds	\$ -				
	\$ 806,753	\$ 758,280	\$ 815,740	\$ 727,789	Total Requirements	\$ 579,625	\$ (236,114)	-29%		
	\$ 135,421	\$ 57,371	\$ 111,068	\$ (94,666)	Ending Fund Balance	\$ 52,593				

Student Club Funds
Co-Curricular Activities

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 2,851	\$ 2,807	\$ 7,904	\$ 3,841	BEGINNING FUND BALANCE	\$ 3,841				
278	\$ 5,722	\$ 5,131	\$ -	\$ -	Co-Curricular Activities Revenues	\$ -	\$ -			
					TOTAL TRANSFERS IN		\$ -			
	\$ 8,573	\$ 7,938	\$ 7,904	\$ 3,841	TOTAL RESOURCES	\$ 3,841	\$ (4,063)	-51%		
278	\$ -	\$ -	\$ -	\$ -	Co-Curricular Activities- Personnel	\$ -	\$ -			
278	\$ -	\$ -	\$ -	\$ -	Co-Curricular Activities- Benefits	\$ -	\$ -			
278	\$ 5,766	\$ 4,097	\$ -	\$ -	Co-Curricular Activities- Materials&Services	\$ -	\$ -			
	\$ 5,766	\$ 4,097	\$ -	\$ -	Total Co-Curricular Activities Expenses	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ 5,766	\$ 4,097	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ 2,807	\$ 3,841	\$ 7,904	\$ 3,841	ENDING FUND BALANCE	\$ 3,841				

Environmental Club

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 664	\$ 664	\$ -	\$ 664	BEGINNING FUND BALANCE	\$ 664				
711	\$ -	\$ -	\$ -	\$ -	Environmental Revenues	\$ -	\$ -			
	\$ 664	\$ 664	\$ -	\$ 664	TOTAL RESOURCES	\$ 664	\$ 664			
711	\$ -	\$ -	\$ -	\$ -	Environmental- Personnel	\$ -	\$ -			
711	\$ -	\$ -	\$ -	\$ -	Environmental- Benefits	\$ -	\$ -			
711	\$ -	\$ -	\$ -	\$ -	Environmental- Materials&Services	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	Total Environmental Expenses	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ -	\$ -	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ 664	\$ 664	\$ -	\$ 664	ENDING FUND BALANCE	\$ 664	\$ 664			

Phi Theta Kappa

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 470	\$ (432)	\$ 6,717	\$ 5,669	BEGINNING FUND BALANCE	\$ 4,169				
712	\$ 9,188	\$ 13,785	\$ 14,500	\$ 14,500	Phi Theta Kappa Revenues	\$ 13,288	\$ (1,212)	-8%		
	\$ 9,658	\$ 13,352	\$ 21,217	\$ 20,169	TOTAL RESOURCES	\$ 17,457	\$ (3,760)	-18%		
712	\$ -	\$ -	\$ -	\$ -	Phi Theta Kappa- Personnel	\$ -	\$ -			
712	\$ -	\$ -	\$ -	\$ -	Phi Theta Kappa- Benefits	\$ -	\$ -			
712	\$ 10,091	\$ 7,683	\$ 16,000	\$ 16,000	Phi Theta Kappa- Materials&Services	\$ 9,000	\$ (7,000)	-44%		
	\$ 10,091	\$ 7,683	\$ 16,000	\$ 16,000	Total Phi Theta Kappa Expenses	\$ 9,000	\$ (7,000)	-44%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ 10,091	\$ 7,683	\$ 16,000	\$ 16,000	TOTAL REQUIREMENTS	\$ 9,000	\$ (7,000)	-44%		
	\$ (432)	\$ 5,669	\$ 5,217	\$ 4,169	ENDING FUND BALANCE	\$ 8,457	\$ 3,240	62%		

Student Council

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 936	\$ 1,026	\$ 1,026	\$ 1,026	BEGINNING FUND BALANCE	\$ 1,026				
713	\$ 500	\$ -	\$ -	\$ -	Student Council Revenues	\$ -	\$ -			
	\$ 1,436	\$ 1,026	\$ 1,026	\$ 1,026	TOTAL RESOURCES	\$ 1,026	\$ -	0%		
713	\$ -	\$ -	\$ -	\$ -	Student Council- Personnel	\$ -	\$ -			
713	\$ -	\$ -	\$ -	\$ -	Student Council- Benefits	\$ -	\$ -			
713	\$ 411	\$ -	\$ -	\$ -	Student Council- Materials&Services	\$ -	\$ -			
	\$ 411	\$ -	\$ -	\$ -	Total Student Council Expenses	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -	\$ -			
	\$ 411	\$ -	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ 1,026	\$ 1,026	\$ 1,026	\$ 1,026	ENDING FUND BALANCE	\$ 1,026				

Student Nurse Association

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 46,948	\$ -	\$ 106,946	\$ -	BEGINNING FUND BALANCE	\$ -				
714	\$ -	\$ -	\$ -	\$ -	Student Nurse Association Revenues	\$ -	\$ -			
	\$ 46,948	\$ -	\$ 106,946	\$ -	TOTAL RESOURCES	\$ -	\$ (106,946)	-100%		
714	\$ -	\$ -	\$ -	\$ -	Student Nurse Association- Personnel	\$ -	\$ -			
714	\$ -	\$ -	\$ -	\$ -	Student Nurse Association- Benefits	\$ -	\$ -			
714	\$ -	\$ -	\$ -	\$ -	Student Nurse Association- Materials&Services	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	Total Student Nurse Association Expenses	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ -	\$ -	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ 46,948	\$ -	\$ 106,946	\$ -	ENDING FUND BALANCE	\$ -				

Delta Energy Club

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 274	\$ 452	\$ 452	\$ 452	BEGINNING FUND BALANCE	\$ 452				
716	\$ 231	\$ -	\$ -	\$ -	Delta Energy Club Revenues	\$ -	\$ -			
	\$ 505	\$ 452	\$ 452	\$ 452	TOTAL RESOURCES	\$ 452	\$ -	0%		
716	\$ -	\$ -	\$ -	\$ -	Delta Energy Club- Personnel	\$ -	\$ -			
716	\$ -	\$ -	\$ -	\$ -	Delta Energy Club- Benefits	\$ -	\$ -			
716	\$ 53	\$ -	\$ -	\$ -	Delta Energy Club- Materials&Services	\$ -	\$ -			
	\$ 53	\$ -	\$ -	\$ -	Total Delta Energy Club Expenses	\$ -	\$ -			
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -	\$ -			
	\$ 53	\$ -	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ 452	\$ 452	\$ 452	\$ 452	ENDING FUND BALANCE	\$ 452				

Juntos Club

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ 400	\$ 292	\$ 453	BEGINNING FUND BALANCE	\$ 453				
718	\$ 500	\$ -	\$ -	\$ -	Juntos Club Revenues	\$ -	\$ -	\$ -		
	\$ 500	\$ 400	\$ 292	\$ 453	TOTAL RESOURCES	\$ 453	\$ 161	55%		
718	\$ -	\$ -	\$ -	\$ -	Juntos Club- Personnel	\$ -	\$ -	\$ -		
718	\$ -	\$ -	\$ -	\$ -	Juntos Club- Benefits	\$ -	\$ -	\$ -		
718	\$ 100	\$ (53)	\$ -	\$ -	Juntos Club- Materials&Services	\$ -	\$ -	\$ -		
	\$ 100	\$ (53)	\$ -	\$ -	Total Juntos Club Expenses	\$ -	\$ -	\$ -		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ 100	\$ (53)	\$ -	\$ -	TOTAL REQUIREMENTS	\$ -	\$ -			
	\$ 400	\$ 453	\$ 292	\$ 453	ENDING FUND BALANCE	\$ 453				

Federal PELL Grant Program

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ 6,671	\$ 9,768	\$ 6,072	BEGINNING FUND BALANCE	\$ 6,072				
610	\$ 1,218,780	\$ 1,110,837	\$ 1,149,852	\$ 1,149,852	Federal PELL Grant Program Revenues	\$ 1,149,852	\$ -	\$ -		
					TOTAL TRANSFERS IN		\$ -			
	\$ 1,218,780	\$ 1,117,508	\$ 1,159,620	\$ 1,155,924	TOTAL RESOURCES	\$ 1,155,924	\$ (3,696)	0%		
610	\$ -	\$ -	\$ -	\$ -	Federal PELL Grant Program- Personnel	\$ -	\$ -			
610	\$ -	\$ -	\$ -	\$ -	Federal PELL Grant Program- Benefits	\$ -	\$ -			
610	\$ 1,219,474	\$ 1,111,436	\$ 1,149,852	\$ 1,149,852	Federal PELL Grant Program- Materials&Services	\$ 1,149,852	\$ -	0%		
	\$ 1,219,474	\$ 1,111,436	\$ 1,149,852	\$ 1,149,852	Total Federal PELL Grant Program Expenses	\$ 1,149,852	\$ -	0%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -	\$ -			
	\$ 1,219,474	\$ 1,111,436	\$ 1,149,852	\$ 1,149,852	TOTAL REQUIREMENTS	\$ 1,149,852	\$ -	0%		
	\$ (694)	\$ 6,072	\$ 9,768	\$ 6,072	ENDING FUND BALANCE	\$ 6,072				

Federal SUP ED Opportunity

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ 82,665	\$ (1,650)	BEGINNING FUND BALANCE	\$ (1,650)				
612	\$ 45,680	\$ 40,449	\$ 27,500	\$ 27,500	Federal SUP ED Opportunity Revenues	\$ 27,500	\$ -	\$ -		
	\$ 45,680	\$ 40,449	\$ 110,165	\$ 25,850	TOTAL RESOURCES	\$ 25,850	\$ (84,315)	-77%		
612	\$ -	\$ -	\$ -	\$ -	Federal SUP ED Opportunity- Personnel	\$ -	\$ -			
612	\$ -	\$ -	\$ -	\$ -	Federal SUP ED Opportunity- Benefits	\$ -	\$ -			
612	\$ 40,900	\$ 42,099	\$ 27,500	\$ 27,500	Federal SUP ED Opportunity- Materials&Services	\$ 25,850	\$ (1,650)	-6%		
	\$ 40,900	\$ 42,099	\$ 27,500	\$ 27,500	Total Federal SUP ED Opportunity Expenses	\$ 25,850	\$ (1,650)	-6%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ 40,900	\$ 42,099	\$ 27,500	\$ 27,500	TOTAL REQUIREMENTS	\$ 25,850	\$ (1,650)	-6%		
	\$ 4,780	\$ (1,650)	\$ 82,665	\$ (1,650)	ENDING FUND BALANCE	\$ -				

Federal Work Study Program

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 1,943	\$ -	\$ 16,333	\$ (125)	BEGINNING FUND BALANCE	\$ (13,843)				
614	\$ 13,513	\$ 9,361	\$ -	\$ -	Federal Work Study Program Revenues	\$ 20,000	\$ -	\$ -		
	\$ 15,456	\$ 9,361	\$ 16,333	\$ (125)	TOTAL RESOURCES	\$ 6,157	\$ (10,176)	-62%		
614	\$ 12,790	\$ 9,361	\$ 11,500	\$ 13,461	Federal Work Study Program- Personnel	\$ 5,000	\$ (6,500)	-57%		
614	\$ 83	\$ 125	\$ 2,750	\$ 257	Federal Work Study Program- Benefits	\$ 129	\$ (2,621)	-95%		
614	\$ -	\$ -	\$ -	\$ -	Federal Work Study Program- Materials&Services	\$ -	\$ -			
	\$ 12,873	\$ 9,486	\$ 14,250	\$ 13,718	Total Federal Work Study Program Expenses	\$ 5,129	\$ (9,121)	-64%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ 12,873	\$ 9,486	\$ 14,250	\$ 13,718	TOTAL REQUIREMENTS	\$ 5,129	\$ (9,121)	-64%		
	\$ 2,583	\$ (125)	\$ 2,083	\$ (13,843)	ENDING FUND BALANCE	\$ 1,028				

Ford Federal Loan Program

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ -	\$ -	\$ -	\$ -	BEGINNING FUND BALANCE	\$ -				
616	\$ 841,502	\$ 784,736	\$ 913,732	\$ 913,732	Ford Federal Loan Program Revenues	\$ 913,732	\$ -	\$ -		
	\$ 841,502	\$ 784,736	\$ 913,732	\$ 913,732	TOTAL RESOURCES	\$ 913,732	\$ -	0%		
616	\$ -	\$ -	\$ -	\$ -	Ford Federal Loan Program- Personnel	\$ -	\$ -			
616	\$ -	\$ -	\$ -	\$ -	Ford Federal Loan Program- Benefits	\$ -	\$ -			
616	\$ 841,503	\$ 784,736	\$ 913,732	\$ 913,732	Ford Federal Loan Program- Materials&Services	\$ 913,732	\$ -	0%		
	\$ 841,503	\$ 784,736	\$ 913,732	\$ 913,732	Total Ford Federal Loan Program Expenses	\$ 913,732	\$ -	0%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ 841,503	\$ 784,736	\$ 913,732	\$ 913,732	TOTAL REQUIREMENTS	\$ 913,732	\$ -	0%		
	\$ (1)	\$ -	\$ -	\$ -	ENDING FUND BALANCE	\$ -				

Scholarship Fund

Dept #	17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
	\$ 3,489	\$ 18,158	\$ 243	\$ 15,784	BEGINNING FUND BALANCE	\$ 15,784				
805	\$ 594,492	\$ 636,809	\$ 623,860	\$ 623,860	Scholarship Revenues	\$ 623,860	\$ -	\$ -		
	\$ 82,665	\$ 89,946	\$ 80,000	\$ 80,000	Total Transfers In	\$ 80,000				
	\$ 680,647	\$ 744,913	\$ 704,103	\$ 719,644	TOTAL RESOURCES	\$ 719,644	\$ 15,541	2%		
805	\$ -	\$ -	\$ -	\$ -	Scholarship - Personnel	\$ -	\$ -			
805	\$ -	\$ -	\$ -	\$ -	Scholarship - Benefits	\$ -	\$ -			
805	\$ 662,489	\$ 729,129	\$ 703,860	\$ 703,860	Scholarship - Materials&Services	\$ 703,860	\$ -	0%		
	\$ 662,489	\$ 729,129	\$ 703,860	\$ 703,860	Total Scholarship Expenses	\$ 703,860	\$ -	0%		
	\$ -	\$ -	\$ -	\$ -	Total Transfers Out	\$ -				
	\$ 662,489	\$ 729,129	\$ 703,860	\$ 703,860	TOTAL REQUIREMENTS	\$ 703,860	\$ -	0%		
	\$ 18,158	\$ 15,784	\$ 243	\$ 15,784	ENDING FUND BALANCE	\$ 15,784				

Summary									
17-18	18-19	19-20 Budg	19-20 Proj	Department/Account	20-21 Proposed	\$ Change	% Change	20-21 Approved	20-21 Adopted
\$ 57,575	\$ 29,745	\$ 232,346	\$ 32,186	Beginning Fund Balance	\$ 16,968				
\$ 2,730,109	\$ 2,601,108	\$ 2,729,444	\$ 2,729,444	Revenue	\$ 2,748,232	\$ 18,788	1%		
\$ 82,665	\$ 89,946	\$ 80,000	\$ 80,000	Transfer In From The General Fund	\$ 80,000				
				Transfer in From Other Funds					
\$ 2,870,349	\$ 2,720,799	\$ 3,041,790	\$ 2,841,630	Total Resources	\$ 2,845,200	\$ (196,590)	-6%		
\$ 12,790	\$ 9,361	\$ 11,500	\$ 13,461	Personnel	\$ 5,000	\$ (6,500)	-57%		
\$ 83	\$ 125	\$ 2,750	\$ 257	OPE	\$ 129	\$ (2,621)	-95%		
\$ 2,780,786	\$ 2,679,127	\$ 2,810,944	\$ 2,810,944	M&S	\$ 2,802,294	\$ (8,650)	0%		
\$ 2,793,659	\$ 2,688,613	\$ 2,825,194	\$ 2,824,662	Expenses	\$ 2,807,423	\$ (17,771)	-1%		
\$ -	\$ -	\$ -	\$ -	Transfer Out to General Fund	\$ -				
				Transfer Out to Other Funds					
\$ 2,793,659	\$ 2,688,613	\$ 2,825,194	\$ 2,824,662	Total Requirements	\$ 2,807,423	\$ (17,771)	-1%		
\$ 76,690	\$ 32,186	\$ 216,596	\$ 16,968	Ending Fund Balance	\$ 37,777				

Debt Service Schedules

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General Obligation Bonds
Aggregate Debt Service Schedule

Date	2012 GO Refunding Bonds principal	2012 GO Refunding Bonds Interest	2005 GO Unrefunded Bonds Principal	2005 GO Unrefunded Bonds Interest	Aggregate Principal	Aggregate Interest	Aggregate Debt Servies	Fiscal Total	2012 CUSIP	2005 CUSIP
6/15/2012		0.00	625,000.00	366,878.13	625,000.00	366,878.13	991,878.13	991,878.13		197659BN4
12/15/2012		309,318.75		44,453.13	0.00	353,771.88	353,771.88			
6/15/2013	30,000.00	206,212.50	680,000.00	44,453.13	710,000.00	250,665.63	960,665.63	1,314,437.51	197659CF0	197689BP9
12/15/2013		205,912.50		31,703.13	0.00	237,615.63	237,615.63			
6/15/2014	135,000.00	205,912.50	740,000.00	31,703.13	875,000.00	237,615.63	1,112,615.63	1,350,231.26	197659CG8	197659BQ7 & CA1
12/15/2014		204,562.50		16,200.00	0.00	220,762.50	220,762.50			
6/15/2015	140,000.00	204,562.50	810,000.00	16,200.00	950,000.00	220,762.50	1,170,762.50	1,391,525.00	197659CH6	197659BR5
12/15/2015		203,162.50		0.00	0.00	203,162.50	203,162.50			
6/15/2016	1,015,000.00	203,162.50	0.00	0.00	1,015,000.00	203,162.50	1,218,162.50	1,421,325.00	197659CJ2	
12/15/2016		193,012.50		0.00	0.00	193,012.50	193,012.50			
6/15/2017	1,125,000.00	193,012.50	0.00	0.00	1,125,000.00	193,012.50	1,318,012.50	1,511,025.00	197659CK9	
12/15/2017		181,762.50		0.00	0.00	181,762.50	181,762.50			
6/15/2018	1,135,000.00	181,762.50	0.00	0.00	1,135,000.00	181,762.50	1,316,762.50	1,498,525.00	197659CL7	
12/15/2018		164,737.50		0.00	0.00	164,737.50	164,737.50			
6/15/2019	1,210,000.00	164,737.50	0.00	0.00	1,210,000.00	164,737.50	1,374,737.50	1,539,475.00	197659CM5	
12/15/2019		149,612.50		0.00	0.00	149,612.50	149,612.50			
6/15/2020	1,305,000.00	149,612.50	0.00	0.00	1,305,000.00	149,612.50	1,454,612.50	1,604,225.00	197659CN3	
12/15/2020		130,037.50		0.00	0.00	130,037.50	130,037.50			
6/15/2021	1,360,000.00	130,037.50	0.00	0.00	1,360,000.00	130,037.50	1,490,037.50	1,620,075.00	197659CP8, CQ6, CR4	
12/15/2021		110,575.00		0.00	0.00	110,575.00	110,575.00			
6/15/2022	1,440,000.00	110,575.00	0.00	0.00	1,440,000.00	110,575.00	1,550,575.00	1,661,150.00	197659CS2, CT0, CU7	
12/15/2022		86,775.00		0.00	0.00	86,775.00	86,775.00			
6/15/2023	1,530,000.00	86,775.00	0.00	0.00	1,530,000.00	86,775.00	1,616,775.00	1,703,550.00	197659CV5 & CW3	
12/15/2023		60,725.00		0.00	0.00	60,725.00	60,725.00			
6/15/2024	1,630,000.00	60,725.00	0.00	0.00	1,630,000.00	60,725.00	1,690,725.00	1,751,450.00	197659CX1, CY9, CZ6	
12/15/2024		29,600.00		0.00	0.00	29,600.00	29,600.00			
6/15/2025	1,735,000.00	29,600.00	0.00	0.00	1,735,000.00	29,600.00	1,764,600.00	1,794,200.00	197659DA0, DB8, DC6, DD4	
Totals	13,790,000.00	3,956,481.25	2,855,000.00	551,590.65	16,645,000.00	4,508,071.90	21,153,071.90	21,153,071.90		

Pension Bond Pool
Series 2003

Date	Principal	Coupon	Interest	Period Total	Fical Total
4/23/2003					
6/30/2003					
12/30/2003			70,476.99	70,476.99	
6/30/2004	59,014.80	1.40%	52,344.95	111,359.75	181,836.74
12/30/2004			51,359.75	51,359.75	
6/30/2005	81,310.15	2.04%	55,049.60	136,359.75	187,719.50
12/30/2005			51,359.75	51,359.75	
6/30/2006	68,792.25	2.73%	57,567.50	126,359.75	177,719.50
12/30/2006			51,359.75	51,359.75	
6/30/2007	74,024.80	3.33%	62,334.95	136,359.75	187,719.50
12/30/2007			51,359.75	51,359.75	
6/30/2008	82,642.00	3.71%	68,717.75	151,359.75	202,719.50
12/30/2008			51,359.75	51,359.75	
6/30/2009	85,317.10	4.15%	76,042.65	161,359.75	212,719.50
12/30/2009			51,359.75	51,359.75	
6/30/2010	87,400.80	4.46%	83,958.95	171,359.75	222,719.50
12/30/2010			51,359.75	51,359.75	
6/30/2011	88,591.10	4.74%	92,768.65	181,359.75	232,719.50
12/30/2011			51,359.75	51,359.75	
6/30/2012	92,614.40	4.94%	103,745.35	196,359.75	247,719.50
12/30/2012			51,359.75	51,359.75	
6/30/2013	92,522.60	5.13%	113,837.15	206,359.75	257,719.50
12/30/2013			51,359.75	51,359.75	
6/30/2014	94,178.30	5.35%	127,181.45	221,359.75	272,719.50
12/30/2014			51,359.75	51,359.75	
6/30/2015	95,276.85	5.52%	141,082.90	236,359.75	287,719.50
12/30/2015			51,359.75	51,359.75	
6/30/2016	95,808.00	5.66%	155,551.75	251,359.75	302,719.50
12/30/2016			51,359.75	51,359.75	
6/30/2017	95,670.70	5.79%	170,689.05	266,359.75	317,719.50
12/30/2017			51,359.75	51,359.75	
6/30/2018	94,971.60	5.91%	186,388.15	281,359.75	332,719.50
12/30/2018			51,359.75	51,359.75	
6/30/2019	93,658.60	6.03%	202,701.15	296,359.75	347,719.50
12/30/2019			51,359.75	51,359.75	
6/30/2020	92,573.00	6.10%	218,786.75	311,359.75	362,719.50
12/30/2020			51,359.75	51,359.75	

Pension Bond Pool

Series 2003

6/30/2021	92,562.40	6.18%	238,797.35	331,359.75	382,719.50
12/30/2021			51,359.75	51,359.75	
6/30/2022	92,454.00	6.23%	258,905.75	351,359.75	402,719.50
12/30/2022			51,359.75	51,359.75	
6/30/2023	90,943.65	6.25%	275,416.10	366,359.75	417,719.50
12/30/2023			51,359.75	51,359.75	
6/30/2024	335,000.00	5.66%	51,359.75	386,359.75	437,719.50
12/30/2024			41,879.25	41,879.25	
6/30/2025	375,000.00	5.67%	41,879.25	416,879.25	458,758.50
12/30/2025			31,248.00	31,248.00	
6/30/2026	420,000.00	5.68%	31,248.00	451,248.00	482,496.00
12/30/2026			19,320.00	19,320.00	
6/30/2027	465,000.00	5.60%	19,320.00	484,320.00	503,640.00
12/30/2027			6,300.00	6,300.00	
6/30/2028	225,000.00	5.60%	6,300.00	231,300.00	237,600.00
Totals	3,570,327.10		4,088,394.14	7,658,721.24	7,658,721.24

FFC Agreement
Series 2013 (Nix Property)

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt S
10/01/2013	-	-	17,302.08	17,302.08	-
04/01/2014	76,000	2.750%	20,625.00	96,625.00	113,927.08
10/01/2014	-	-	19,580.00	19,580.00	-
04/01/2015	85,000	2.750%	19,580.00	104,580.00	124,160.00
10/01/2015	-	-	18,411.25	18,411.25	-
04/01/2016	87,000	2.750%	18,411.25	105,411.25	123,822.50
10/01/2016	-	-	17,215.00	17,215.00	-
04/01/2017	90,000	2.750%	17,215.00	107,215.00	124,430.00
10/01/2017	-	-	15,977.50	15,977.50	-
04/01/2018	92,000	2.750%	15,977.50	107,977.50	123,955.00
10/01/2018	-	-	14,712.50	14,712.50	-
04/01/2019	94,000	2.750%	14,712.50	108,712.50	123,425.00
10/01/2019	-	-	13,420.00	13,420.00	-
04/01/2020	97,000	2.750%	13,420.00	110,420.00	123,840.00
10/01/2020	-	-	12,086.25	12,086.25	-
04/01/2021	100,000	2.750%	12,086.25	112,086.25	124,172.50
10/01/2021	-	-	10,711.25	10,711.25	-
04/01/2022	103,000	2.750%	10,711.25	113,711.25	124,422.50
10/01/2022	-	-	9,295.00	9,295.00	-
04/01/2023	105,000	2.750%	9,295.00	114,295.00	123,590.00
10/01/2023	-	-	7,851.25	7,851.25	-
04/01/2024	108,000	2.750%	7,851.25	115,851.25	123,702.50
10/01/2024	-	-	6,366.25	6,366.25	-
04/01/2025	111,000	2.750%	6,366.25	117,366.25	123,732.50
10/01/2025	-	-	4,840.00	4,840.00	-
04/01/2026	114,000	2.750%	4,840.00	118,840.00	123,680.00
10/01/2026	-	-	3,272.50	3,272.50	-
04/01/2027	117,000	2.750%	3,272.50	120,272.50	123,545.00
10/01/2027	-	-	1,663.75	1,663.75	-
04/01/2028	121,000	2.750%	1,663.75	122,663.75	124,327.50
Totals	1,500,000		348,732.08	1,848,732.08	1,848,732.08

Full Faith Credit Bond
Series 2019 (Skills Center Campus Housing)

Period Ending	Principal Paid	Coupon	Interest	Debt Service	Annual Debt Service	Principal Balance
10/01/2019			\$ 191,620	\$ 191,620		\$ 7,475,000
04/01/2020			\$ 147,400	\$ 147,400		
06/30/2020					\$ 339,020	
10/01/2020			\$ 147,400	\$ 147,400		
04/01/2021			\$ 147,400	\$ 147,400		
06/30/2021					\$ 294,800	\$ 7,475,000
10/01/2021			\$ 147,400	\$ 147,400		
04/01/2022	\$ 205,000	3.000%	\$ 147,400	\$ 352,400		
06/30/2022					\$ 499,800	\$ 7,270,000
10/01/2022			\$ 144,325	\$ 144,325		
04/01/2023	\$ 215,000	3.000%	\$ 144,325	\$ 359,325		
06/30/2023					\$ 503,650	\$ 7,055,000
10/01/2023			\$ 141,100	\$ 141,100		
04/01/2024	\$ 220,000	4.000%	\$ 141,100	\$ 361,100		
06/30/2024					\$ 502,200	\$ 6,835,000
10/01/2024			\$ 136,700	\$ 136,700		
04/01/2025	\$ 230,000	4.000%	\$ 136,700	\$ 366,700		
06/30/2025					\$ 503,400	\$ 6,605,000
10/01/2025			\$ 132,100	\$ 132,100		
04/01/2026	\$ 240,000	4.000%	\$ 132,100	\$ 372,100		
06/30/2026					\$ 504,200	\$ 6,365,000
10/01/2026			\$ 127,300	\$ 127,300		
04/01/2027	\$ 250,000	4.000%	\$ 127,300	\$ 377,300		
06/30/2027					\$ 504,600	\$ 6,115,000
10/01/2027			\$ 122,300	\$ 122,300		
04/01/2028	\$ 260,000	4.000%	\$ 122,300	\$ 382,300		
06/30/2028					\$ 504,600	\$ 5,855,000
10/01/2028			\$ 117,100	\$ 117,100		
04/01/2029	\$ 270,000	4.000%	\$ 117,100	\$ 387,100		
06/30/2029					\$ 504,200	\$ 5,585,000
10/01/2029			\$ 111,700	\$ 111,700		
04/01/2030	\$ 280,000	4.000%	\$ 111,700	\$ 391,700		
06/30/2030					\$ 503,400	\$ 5,305,000
10/01/2030			\$ 106,100	\$ 106,100		
04/01/2031	\$ 290,000	4.000%	\$ 106,100	\$ 396,100		
06/30/2031					\$ 502,200	\$ 5,015,000
10/01/2031			\$ 100,300	\$ 100,300		
04/01/2032	\$ 300,000	4.000%	\$ 100,300	\$ 400,300		
06/30/2032					\$ 500,600	\$ 4,715,000
10/01/2032			\$ 94,300	\$ 94,300		
04/01/2033	\$ 315,000	4.000%	\$ 94,300	\$ 409,300		
06/30/2033					\$ 503,600	\$ 4,400,000
10/01/2033			\$ 88,000	\$ 88,000		
04/01/2034	\$ 325,000	4.000%	\$ 88,000	\$ 413,000		
06/30/2034					\$ 501,000	\$ 4,075,000
10/01/2034			\$ 81,500	\$ 81,500		
04/01/2035	\$ 340,000	4.000%	\$ 81,500	\$ 421,500		
06/30/2035					\$ 503,000	\$ 3,735,000

Full Faith Credit Bond
Series 2019 (Skills Center Campus Housing)

10/01/2035				\$ 74,700	\$ 74,700		
04/01/2036	\$ 355,000	4.000%		\$ 74,700	\$ 429,700		
06/30/2036						\$ 504,400	\$ 3,380,000
10/01/2036				\$ 67,600	\$ 67,600		
04/01/2037	\$ 365,000	4.000%		\$ 67,600	\$ 432,600		
06/30/2037						\$ 500,200	\$ 3,015,000
10/01/2037				\$ 60,300	\$ 60,300		
04/01/2038	\$ 380,000	4.000%		\$ 60,300	\$ 440,300		
06/30/2038						\$ 500,600	\$ 2,635,000
10/01/2038				\$ 52,700	\$ 52,700		
04/01/2039	\$ 395,000	4.000%		\$ 52,700	\$ 447,700		
06/30/2039						\$ 500,400	\$ 2,240,000
10/01/2039				\$ 44,800	\$ 44,800		
04/01/2040	\$ 415,000	4.000%		\$ 44,800	\$ 459,800		
06/30/2040						\$ 504,600	\$ 1,825,000
10/01/2040				\$ 36,500	\$ 36,500		
04/01/2041	\$ 430,000	4.000%		\$ 36,500	\$ 466,500		
06/30/2041						\$ 503,000	\$ 1,395,000
10/01/2041				\$ 27,900	\$ 27,900		
04/01/2042	\$ 445,000	4.000%		\$ 27,900	\$ 472,900		
06/30/2042						\$ 500,800	\$ 950,000
10/01/2042				\$ 19,000	\$ 19,000		
04/01/2043	\$ 465,000	4.000%		\$ 19,000	\$ 484,000		
06/30/2043						\$ 503,000	\$ 485,000
10/01/2043				\$ 9,700	\$ 9,700		
04/01/2044	\$ 485,000	4.000%		\$ 9,700	\$ 494,700		
06/30/2044						\$ 504,400	\$ -
Totals	\$ 7,475,000			\$ 4,720,670	\$ 12,195,670	\$ 12,195,670	

Resolution Adopting the Budget

Resolution Adopting the Budget:

Be it resolved that the Board of Education of Columbia Gorge Community College hereby adopts the budget for the fiscal year 2020-21, as approved by the Budget Committee on May 5, 2020 in the total amount of \$41,732,196 and now on file in the College Business Office.

Resolution Making Appropriation:

Be it resolved that the amounts for the fiscal year beginning July 1, 2020, and for the purposes show below are hereby appropriated:

General Fund	Appropriation
Total Instruction	\$ 3,647,864
Total Academic Support	\$ 1,015,092
Total Student Services	\$ 1,208,812
Total College Support	\$ 2,381,141
Total Financial Aid	\$ 21,100
Total Facilities	\$ 890,706
Total Transfers Out	\$ 528,173
Total Contingencies	\$ 260,000
Total General Fund	\$ 9,952,887

Grant Funds	Appropriation
Total Personnel Services	\$ 872,545
Total Materials & Services	\$ 403,802
Total Grant Funds	\$ 1,276,347

Capital Projects	Appropriation
Total Personnel Services	\$ 54,482
Total Capital Outlay	\$ 10,000,000
Total Capital Projects	\$ 10,054,482

Debt Service	Appropriation
Total Debt Service	\$ 2,421,767
Total Debt Service Fund	\$ 2,421,767

Reserve Funds	Appropriation
Total Materials & Services	\$ 250,000
Total Transfers Out	\$ 608,808
Total Reserve Funds	\$ 858,808

Enterprise Funds	Appropriation
Total Personnel Services	\$ 236,402
Total Materials & Services	\$ 183,223
Total Transfers Out	\$ 160,000
Total Enterprise Funds	\$ 579,625

Student Club Funds	Appropriation
Total Materials & Services	\$ 9,000
Total Student Club Funds	\$ 9,000

Federal Agency Funds	Appropriation
Total Personnel Services	\$ 5,129
Total Materials & Services	\$ 2,089,434
Total Federal Agency Funds	\$ 2,094,563

Scholarship Funds	Appropriation
Total Materials & Services	\$ 703,860
Total Student Club Funds	\$ 703,860
Total Appropriations	\$ 27,951,339
Total unappropriated ending fund balance & reserved for future use	\$ 13,780,857
Total of all funds	\$ 41,732,196

**The above resolution statements were approved and declared adopted
combined with any modifications noted on this 19th day of May 2020**

Approved by the CGCC Board of Education 5/19/2020

Signature & Title

Notice of Property Tax and Certification of Intent (From ED-50)

Notice of Property Tax and Certification of Intent to Impose a Tax on Property for Education Districts

FORM ED-50 2020-21

To assessor of Hood River County

- File no later than JULY 15.
- Be sure to read instructions in the current Notice of Property Tax Forms and Instruction booklet.

☐ Check here if this is an amended form.

The Columbia Gorge Community College has the responsibility and authority to place the following property tax, fee, charge or assessment

District Name

on the tax roll of Hood River County. The property tax, fee, charge or assessment is categorized as stated by this form.

County Name

400 East Scenic Drive

The Dalles

OR 97058

6/1/2020

Mailing Address of District

City

State

Zip

Date Submitted

Mike Mallery

Chief Financial Officer

541-506-6050

mmallery@cgcc.edu

Contact Person

Title

Daytime Telephone

Contact Person E-mail

CERTIFICATION - You must check one box.

- ☒ The tax rate of levy amounts certified in Part I are within the tax rate or levy amounts approved by the budget committee.
- ☐ The tax rate of levy amounts certified in Part I were changed by the governing body and republished as required in ORS 294.456.

PART I: TOTAL PROPERTY TAX LEVY

		Subject to Education Limits	Excluded from Measure 5 Limits Amount of Levy
		Rate -or- Dollar Amount	
1. Rate per \$1,000 or dollar amount levied (within permanent rate limit) . .	1	0.2703	
2. Local option operating tax	2		
3. Local option capital project tax	3		
4a. Levy for bonded indebtedness from bonds approved by voters prior to October 6, 2001	4a.		\$0
4b. Levy for bonded indebtedness from bonds approved by voters after October 6, 2001	4b.		\$1,604,225
4c. Total levy for bonded indebtedness not subject to Measure 5 or Measure 50 (total of 4a + 4b)	4c.		\$1,604,225

PART II: RATE LIMIT CERTIFICATION

5. Permanent rate limit in dollars and cents per \$1,000	5	0.2703
6. Election date when your new district received voter approval for your permanent rate limit	6	
7. Estimated permanent rate limit for newly merged/consolidated district	7	

PART III: SCHEDULE OF LOCAL OPTION TAXES - Enter all local option taxes on this schedule. If there are more than three taxes, attach a sheet showing the information for each.

Purpose (operating, capital project, or mixed)	Date voters approved local option ballot measure	First tax year levied	Final tax year to be levied	Tax amount -or- rate authorized per year by voters

150-504-075-6 (Rev. 11-18)

(see the back for worksheet for lines 4a, 4b, and 4c)

File with your assessor no later than JULY 15, unless granted an extension in writing.

Notice of Property Tax and Certification of Intent to Impose a Tax on Property for Education Districts

FORM ED-50 2020-2021

To assessor of Wasco County

- File no later than JULY 15.
- Be sure to read instructions in the current Notice of Property Tax Forms and Instruction booklet.

☐ Check here if this is
an amended form.

The Columbia Gorge Community College has the responsibility and authority to place the following property tax, fee, charge or assessment

District Name

on the tax roll of Wasco County. The property tax, fee, charge or assessment is categorized as stated by this form.

County Name

400 East Scenic Drive

The Dalles

OR 97058

6/1/2020

Mailing Address of District

City

State

Zip

Date Submitted

Mike Mallery

Chief Financial Officer

541-506-6050

mmallery@cgcc.edu

Contact Person

Title

Daytime Telephone

Contact Person E-mail

CERTIFICATION - You must check one box.

- ☒ The tax rate of levy amounts certified in Part I are within the tax rate or levy amounts approved by the budget committee.
- ☐ The tax rate of levy amounts certified in Part I were changed by the governing body and republished as required in ORS 294.456.

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		Subject to <u>Education Limits</u> Rate -or- Dollar Amount	
1. Rate per \$1,000 or dollar amount levied (within permanent rate limit) . .	1	0.2703	Excluded from Measure 5 Limits Amount of Levy
2. Local option operating tax	2		
3. Local option capital project tax	3		
4a. Levy for bonded indebtedness from bonds approved by voters prior to October 6, 2001	4a.		\$0
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150-504-075-6 (Rev. 11-18)

(see the back for worksheet for lines 4a, 4b, and 4c)

File with your assessor no later than JULY 15, unless granted an extension in writing.



Columbia Gorge Community College
www.cgcc.edu

The Dalles Campus
400 East Scenic Drive
The Dalles, OR 97058

Hood River—Indian Creek Campus
1730 College Way
Hood River, OR 97031